

mobility
environment
community

Chapter 7: Financial Forecast and Funding



CHAPTER 7: FINANCIAL FORECAST AND FUNDING

7.1 OVERVIEW

The development of the financial plan is a critical element in the 2035 LRTP Update. The financial plan includes the existing revenue sources and anticipated revenues to operate, maintain and enhance the Ames area transportation system for the next 25 years. The Safe, Accountable, Flexible, Efficient Transportation Equity Act: A Legacy for Users (SAFETEA-LU) indicates that Metropolitan Planning Organizations are responsible for preparing "a financial plan that demonstrates how the long range transportation can be implemented."

The Code of Federal Regulations 23 CFR 450.322(f) (10) describes the requirements for the financial plan. This requires identification of all financial resources that are reasonably expected to be made available to implement the plan. It also requires that the plan use an inflation rate to reflect the "year of expenditure dollars."

7.2 Existing Revenue Sources (Non-Transit)

The Ames area uses various funding sources for the development and maintenance of its transportation system. The sources include Federal Highway Administration (FHWA), Iowa Department of Transportation (Iowa DOT) and local funds.

CODE OF FEDERAL REGULATIONS 23 CFR 450.322(f) (10)

- (10) A financial plan that demonstrates how the adopted transportation plan can be implemented.
- (i) For purposes of transportation system operations and maintenance, the financial plan shall contain system-level estimates of costs and revenue sources that are reasonably expected to be available to adequately operate and maintain Federal-aid highways (as defined by 23 U.S.C. 101(a)(5)) and public transportation (as defined by title 49 U.S.C. Chapter 53).
- (ii) For the purpose of developing the metropolitan transportation plan, the MPO, public transportation operator(s), and State shall cooperatively develop estimates of funds that will be available to support metropolitan transportation plan implementation, as required under § 450.314(a). All necessary financial resources from public and private sources that are reasonably expected to be made available to carry out the transportation plan shall be identified.
- (iii) The financial plan shall include recommendations on any additional financing strategies to fund projects and programs included in the metropolitan transportation plan. In the case of new funding sources, strategies for ensuring their availability shall be identified.
- (iv) In developing the financial plan, the MPO shall take into account all projects and strategies proposed for funding under title 23 U.S.C., title 49 U.S.C. Chapter 53 or with other Federal funds; State assistance; local sources; and private participation. Starting December 11, 2007, revenue and cost estimates that support the metropolitan transportation plan must use an inflation rate(s) to reflect "year of expenditure dollars," based on reasonable financial principles and information, developed cooperatively by the MPO, State(s), and public transportation operator(s).
- (v) For the outer years of the metropolitan transportation plan (i.e., beyond the first 10 years), the financial plan may reflect aggregate cost ranges/cost bands, as long as the future funding source(s) is reasonably expected to be available to support the projected cost ranges/cost bands.
- (vi) For nonattainment and maintenance areas, the financial plan shall address the specific financial strategies required to ensure the implementation of TCMs in the applicable SIP.
- (vii) For illustrative purposes, the financial plan may (but is not required to) include additional projects that would be included in the adopted transportation plan if additional resources beyond those identified in the financial plan were to become available.
- (viii) In cases that the FHWA and the FTA find a metropolitan transportation plan to be fiscally constrained and a revenue source is subsequently removed or substantially reduced (i.e., by legislative or administrative actions), the FHWA and the FTA will not
- withdraw the original determination of fiscal constraint; however, in such cases, the FHWA and the FTA will not act on an updated or amended metropolitan transportation plan that does not reflect the changed revenue situation.





FEDERAL AND STATE FUNDING PROGRAMS

The Ames area receives revenue from several Federal and State funding programs. These programs are divided up into the following four categories:

- State-Apportioned Federal-Aid (Formula)
- State-Allocated Federal-Aid (Discretionary)
- DOT-Managed Federal-Aid (DOT Programmed)
- Direct-Federal Apportionments (Earmarks)

STATE-APPORTIONED FEDERAL-AID

The AAMPO currently receives State-Apportioned Federal-Aid through the Surface Transportation Program and the Transportation Enhancement Program which are programmed by the AAMPO. The following provides a summary of the formula based State-Apportioned Federal-Aid.

- Surface Transportation Program (STP): The STP is a flexible fund that may be used for projects on any Federal-aid highway, bridge projects on any public road, transit capital projects, and intracity and intercity bus terminals and facilities. Generally, the Federal share is 80 percent of the project cost; however, when the funds are used for certain types of interstate projects, the Federal share may be 90 percent of the project cost and certain safety improvements may have a Federal share of 100 percent of the project cost.
 - Revenue Projection The initial year (2011) revenue projection was provided by the Iowa DOT. The revenues were then inflated 2% annually. This assumption was based on funding input from the Iowa DOT and FHWA.

- Transportation Enhancement Program (TE): The TE funds were established to strengthen the cultural, aesthetic, and environmental aspects of the transportation system. TE funds may be used for projects such as bicycle/pedestrian facilities, restoration of historically significant structures, roadway beautification and other enhancement projects/programs. Generally, the Federal share is 80 percent of the project costs.
 - Revenue Projection The initial year revenue projection was provided by the Iowa DOT. The revenues were then inflated 2% annually. This assumption was based on funding input from Iowa DOT and FHWA.

STATE-ALLOCATED FEDERAL AID

The Ames area has also historically received State-Allocated Federal-Aid (Discretionary) funding and is eligible for a variety of these funds. Based on historical data and reasonableness of receiving funding, the two potential State-Allocated revenue sources are the Traffic Safety Improvement Program and the Safe Routes to School Program. The following is a summary of the reasonable State-Allocated Federal-Aid.

Traffic Safety Improvement Program (TSIP): TSIP provides funding for traffic safety improvements or studies on any public roads under county, city or state jurisdiction. Any state, county or city is eligible to request these funds. Eligible projects include: construction or improvement of traffic safety and operations at a specific site with an accident history; purchase of materials for installation of new traffic control devises; or transportation safety research, studies or public information initiatives.





- Revenue Projection It is unlikely that the Ames area would receive funding every year; however, an annual projection was developed in order to determine a reasonable 25-year projection. Based on limited historical data of the AAMPO, the initial year (2011) annual revenue projection was determined proportionally from the overall Iowa DOT TSIP funding level based on the population of the Ames area. The revenues were not inflated since this is an application-based funding source.
- Safe Routes to School (SRTS): SRTS is a program to enable and encourage children to walk and bicycle to school by providing infrastructure and non-infrastructure improvements. This program is 100 percent federally funded.
 - Revenue Projection It is unlikely that the Ames area would receive funding every year; however, an annual projection was developed in order to determine a reasonable 25-year projection. Based on limited historical data of the AAMPO, the initial year (2011) annual revenue projection was determined proportionally from the overall Iowa DOT SRTS funding level based on the population of the Ames area. The revenues were not inflated since this is an application-based funding source.

DOT-Managed Federal-Aid

The DOT-Managed Federal-Aid includes Interstate Maintenance Program (IM), National Highway System Maintenance Program (NHS), State-Managed STP and Highway Bridge Program (HBP). The Iowa DOT is the lead for the use of these funds within the AAMPO boundary. These projections and costs are not included in this funding analysis since the AAMPO and the local jurisdictions do not have control over these programs.

DIRECT-FEDERAL APPORTIONMENTS

The Ames area has historically received Direct-Federal Apportionments (Earmarks) for specific projects. These funds are typically for larger highway/bridge projects. The FHWA recommends anticipating an

earmark funding level of 40% on projects that would be good earmark candidates. Projects that are considered good earmark candidates will be discussed further in the Chapter 8 – Proposed Final Long Range Transportation Plan.

FEDERAL AND STATE FUNDING PROJECTIONS BY YEAR

The estimated Federal and State funding projections by year are presented in **TABLE 7.1**. As presented in **TABLE 7.1**, the total estimated projected funding for the 25 years is approximately \$48 million.





TABLE 7.1. FEDERAL AND STATE FUNDING PROJECTIONS BY YEAR

State/Federal Funding							
	Formul	a Based	DISCRET				
	Surface Trans-		Traffic	Safe			
	Trans-	portation	Safety Im-	Routes	State/		
	portation	Enhance-	provement	to School	Federal		
X 7	Program	ments	Program	Program	Funding		
Year	(STP)	(TE)	(TSIP)	(SRTS)	Subtotal		
2011	\$1,321,450	\$91,053	\$90,000	\$25,000	\$1,527,503		
2012	\$1,347,879	\$92,874	\$90,000	\$25,000	\$1,555,753		
2013	\$1,374,837	\$94,732	\$90,000	\$25,000	\$1,584,568		
2014	\$1,402,333	\$96,626	\$90,000	\$25,000	\$1,613,959		
2015	\$1,430,380	\$98,559	\$90,000	\$25,000	\$1,643,939		
2016	\$1,458,988	\$100,530	\$90,000	\$25,000	\$1,674,517		
2017	\$1,488,167	\$102,540	\$90,000	\$25,000	\$1,705,708		
2018	\$1,517,931	\$104,591	\$90,000	\$25,000	\$1,737,522		
2019	\$1,548,289	\$106,683	\$90,000	\$25,000	\$1,769,972		
2020	\$1,579,255	\$108,817	\$90,000	\$25,000	\$1,803,072		
2021	\$1,610,840	\$110,993	\$90,000	\$25,000	\$1,836,833		
2022	\$1,643,057	\$113,213	\$90,000	\$25,000	\$1,871,270		
2023	\$1,675,918	\$115,477	\$90,000	\$25,000	\$1,906,395		
2024	\$1,709,436	\$117,787	\$90,000	\$25,000	\$1,942,223		
2025	\$1,743,625	\$120,142	\$90,000	\$25,000	\$1,978,768		
2026	\$1,778,498	\$122,545	\$90,000	\$25,000	\$2,016,043		
2027	\$1,814,068	\$124,996	\$90,000	\$25,000	\$2,054,064		
2028	\$1,850,349	\$127,496	\$90,000	\$25,000	\$2,092,845		
2029	\$1,887,356	\$130,046	\$90,000	\$25,000	\$2,132,402		
2030	\$1,925,103	\$132,647	\$90,000	\$25,000	\$2,172,750		
2031	\$1,963,605	\$135,300	\$90,000	\$25,000	\$2,213,905		
2032	\$2,002,877	\$138,006	\$90,000	\$25,000	\$2,255,883		
2033	\$2,042,935	\$140,766	\$90,000	\$25,000	\$2,298,701		
2034	\$2,083,794	\$143,581	\$90,000	\$25,000	\$2,342,375		
2035	\$2,125,469	\$146,453	\$90,000	\$25,000	\$2,386,922		
Total	\$42,326,440	\$2,916,455	\$2,250,000	\$625,000	\$48,117,894		

LOCAL FUNDING PROGRAMS

The Ames area receives revenue from several local funding sources. These sources include the categories:

- General Obligation Bonds
- Local Options Sales Tax
- Road Use Tax
- Other Miscellaneous Sources

GENERAL OBLIGATION BONDS

The City of Ames has historically issued General Obligation Bonds on an annual basis. The General Obligation Bonds are used for financing projects where other financing methods cannot reasonably be used. Portions of the General Obligations Bonds have been used to enhance the transportation system.

• Revenue Projection – The initial year projection for the General Obligation Bonds to be used for the transportation system was developed through reviewing the City of Ames Capital Improvement Program between 1998 and 2010. For this analysis, the revenues were inflated 2% annually to determine 25-year revenue projections.

LOCAL OPTIONS SALES TAX

The City of Ames has a Local Option Sales Tax which 60% is used for property tax relief and 40% is used for community betterment. Portions of the Local Options Sales Tax have been used to enhance the transportation system.

Revenue Projection – The initial year projection for the Local Options Sales Tax to be used for the transportation system was developed through reviewing the City of Ames Local Options Sales Tax between 1998 and 2010. For this analysis, the revenues were inflated 2% annually to determine 25-year revenue projections.





ROAD USE TAX

The City of Ames receives Road Use Tax revenues annually. The Road Use Tax revenue is restricted for street related purposes including operations and maintenance activities and eligible capital improvement funding.

Revenue Projection – The initial year projection for the Road Use Tax revenue to be used for the transportation system was developed through reviewing the City of Ames Road Use Tax revenues between 1998 and 2010. For this analysis, the revenues were inflated 2% annually to determine 25-year projections.

OTHER MISCELLANEOUS SOURCES

The City of Ames has also received revenue for the transportation system from a variety of other sources including Developers, Property Owner Assessments, Private Contributions, Iowa State University, Story County and other sources.

Revenue Projection – The initial year projection for the Other Miscellaneous Sources to be used for the transportation system was developed through reviewing the City of Ames Other Miscellaneous Source revenues between 1998 and 2010. During this 7 year period the revenues fluctuated. For this analysis, the revenues were inflated 2% annually the future years.

Local FundingPrograms Projections by Year

The estimated Local Funding Programs projections by year are presented in **Table 7.2**. As presented in **Table 7.2**, the total estimated projected funding for the 25-years is approximately \$394 million.

TABLE 7.2. LOCAL FUNDING PROGRAM PROJECTIONS BY YEAR

Local Funding Programs						
*7	GENERAL OBLIGATION	LOCAL OPTIONS	ROAD USE		CITY RECEIPTS	
YEAR	Bonds (GOB)	SALES TAX	Tax	OTHER	SUBTOTAL	
2011	\$6,250,000	\$470,000	\$4,692,000	\$900,000	\$12,312,000	
2012	\$6,375,000	\$479,400	\$4,785,840	\$918,000	\$12,558,240	
2013	\$6,502,500	\$488,988	\$4,881,557	\$936,360	\$12,809,405	
2014	\$6,632,550	\$498,768	\$4,979,188	\$955,087	\$13,065,593	
2015	\$6,765,201	\$508,743	\$5,078,772	\$974,189	\$13,326,905	
2016	\$6,900,505	\$518,918	\$5,180,347	\$993,673	\$13,593,443	
2017	\$7,038,515	\$529,296	\$5,283,954	\$1,013,546	\$13,865,312	
2018	\$7,179,285	\$539,882	\$5,389,633	\$1,033,817	\$14,142,618	
2019	\$7,322,871	\$550,680	\$5,497,426	\$1,054,493	\$14,425,470	
2020	\$7,469,329	\$561,694	\$5,607,374	\$1,075,583	\$14,713,980	
2021	\$7,618,715	\$572,927	\$5,719,522	\$1,097,095	\$15,008,259	
2022	\$7,771,089	\$584,386	\$5,833,912	\$1,119,037	\$15,308,424	
2023	\$7,926,511	\$596,074	\$5,950,591	\$1,141,418	\$15,614,593	
2024	\$8,085,041	\$607,995	\$6,069,602	\$1,164,246	\$15,926,885	
2025	\$8,246,742	\$620,155	\$6,190,994	\$1,187,531	\$16,245,423	
2026	\$8,411,677	\$632,558	\$6,314,814	\$1,211,282	\$16,570,331	
2027	\$8,579,911	\$645,209	\$6,441,111	\$1,235,507	\$16,901,738	
2028	\$8,751,509	\$658,113	\$6,569,933	\$1,260,217	\$17,239,772	
2029	\$8,926,539	\$671,276	\$6,701,331	\$1,285,422	\$17,584,568	
2030	\$9,105,070	\$684,701	\$6,835,358	\$1,311,130	\$17,936,259	
2031	\$9,287,171	\$698,395	\$6,972,065	\$1,337,353	\$18,294,984	
2032	\$9,472,915	\$712,363	\$7,111,506	\$1,364,100	\$18,660,884	
2033	\$9,662,373	\$726,610	\$7,253,737	\$1,391,382	\$19,034,102	
2034	\$9,855,620	\$741,143	\$7,398,811	\$1,419,209	\$19,414,784	
2035	\$10,052,733	\$755,966	\$7,546,788	\$1,447,594	\$19,803,079	
Total	\$200,189,373	\$15,054,241	\$150,286,166	\$28,827,270	\$394,357,050	





OPERATIONS AND MAINTENANCE

Operations and maintenance costs need to be factored in order to determine the available funding available for the transportation system. The operations and maintenance funds for the AAMPO were provided by the Iowa DOT. The Iowa DOT obtained this information from the "2009 City Street Finance Report". The initial year projections and the future year projections were developed by inflating the 2009 costs by 4% annually.

The estimated Operations and Maintenance Cost Projections by year are presented in **TABLE 7.3**. As presented in **TABLE 7.3**, the total estimated cost projection for the 25-year analysis period is approximately \$292 million.

TABLE 7.3. OPERATIONS AND MAINTENANCE COST PROJECTIONS BY YEAR

Maintenance and Operations							
Year	Maintenance	O PERATIONS	Total				
2011	\$5,128,300	\$1,886,700	\$7,015,000				
2012	\$5,333,432	\$1,962,168	\$7,295,600				
2013	\$5,546,769	\$2,040,655	\$7,587,424				
2014	\$5,768,640	\$2,122,281	\$7,890,921				
2015	\$5,999,386	\$2,207,172	\$8,206,558				
2016	\$6,239,361	\$2,295,459	\$8,534,820				
2017	\$6,488,936	\$2,387,277	\$8,876,213				
2018	\$6,748,493	\$2,482,768	\$9,231,261				
2019	\$7,018,433	\$2,582,079	\$9,600,512				
2020	\$7,299,170	\$2,685,362	\$9,984,532				
2021	\$7,591,137	\$2,792,777	\$10,383,914				
2022	\$7,894,782	\$2,904,488	\$10,799,270				
2023	\$8,210,574	\$3,020,667	\$11,231,241				
2024	\$8,538,996	\$3,141,494	\$11,680,491				
2025	\$8,880,556	\$3,267,154	\$12,147,710				
2026	\$9,235,779	\$3,397,840	\$12,633,619				
2027	\$9,605,210	\$3,533,754	\$13,138,963				
2028	\$9,989,418	\$3,675,104	\$13,664,522				
2029	\$10,388,995	\$3,822,108	\$14,211,103				
2030	\$10,804,555	\$3,974,992	\$14,779,547				
2031	\$11,236,737	\$4,133,992	\$15,370,729				
2032	\$11,686,206	\$4,299,352	\$15,985,558				
2033	\$12,153,655	\$4,471,326	\$16,624,980				
2034	\$12,639,801	\$4,650,179	\$17,289,980				
2035	\$13,145,393	\$4,836,186	\$17,981,579				
Total	\$213,572,711	\$78,573,335	\$292,146,047				





7.3 Transit Revenue Sources

CyRide, the city bus system, has various performance statistics from 1976 – 2008 including operations revenue and expense information. This information was used to develop operating revenues and expenses for projections. CyRide also provided information on other non-operating revenues they have received that are used for capital projects, bus replacement, bus amenities upgrades, studies and other items.

OPERATING REVENUES AND EXPENSES

The operating revenues and expenses projections were developed based on historical data. The operating revenues were inflated based on the average annual growth rates over the last 20 years using a 6% annual maximum growth rate for any one revenue source. The operating expenses were inflated 4% annually to account for the increase in costs to maintain and operate the existing service. The projected operating expenses were subtracted from the projected operating revenues in order to determine net operating revenue available for service expansion.

The projected operating revenues and expenses by year are presented in **TABLE 7.4**. As presented in **TABLE 7.4**, the total estimated net operating revenue for the 25-year analysis period is approximately \$85 million.





TABLE 7.4. OPERATING REVENUE AND EXPENSE PROJECTIONS BY YEAR

	Operating Revenue						V. TIPS				
Year	Farebox Revenue	Tax Levy	OTHER TRANS- PORTATION REVENUE	GOVERNMENT OF STUDENT BODY	Iowa State University	Miscel- Laneous Revenue	IOWA DOT OPERATING ASSISTANCE	FTA OPERATING ASSISTANCE	Total Operating Revenue	Total Operating Expense	Net Operating Revenue
2011	\$355,956	\$497,428	\$1,427,888	\$3,297,017	\$602,778	\$215,238	\$540,800	\$1,715,190	\$8,652,296	\$7,729,114	\$923,182
2012	\$377,314	\$517,325	\$1,513,561	\$3,428,898	\$626,889	\$223,848	\$562,432	\$1,818,101	\$9,068,368	\$8,038,278	\$1,030,090
2013	\$399,953	\$538,018	\$1,604,375	\$3,566,054	\$651,965	\$232,802	\$584,929	\$1,927,187	\$9,505,283	\$8,359,809	\$1,145,473
2014	\$423,950	\$559,539	\$1,700,637	\$3,708,696	\$678,043	\$242,114	\$608,326	\$2,042,819	\$9,964,124	\$8,694,202	\$1,269,923
2015	\$449,387	\$581,920	\$1,802,675	\$3,857,044	\$705,165	\$251,798	\$632,660	\$2,165,388	\$10,446,037	\$9,041,970	\$1,404,068
2016	\$476,350	\$605,197	\$1,910,836	\$4,011,326	\$733,371	\$261,870	\$657,966	\$2,295,311	\$10,952,228	\$9,403,648	\$1,548,579
2017	\$504,931	\$629,405	\$2,025,486	\$4,171,779	\$762,706	\$272,345	\$684,285	\$2,433,030	\$11,483,967	\$9,779,794	\$1,704,172
2018	\$535,227	\$654,581	\$2,147,015	\$4,338,650	\$793,215	\$283,239	\$711,656	\$2,579,012	\$12,042,594	\$10,170,986	\$1,871,608
2019	\$567,341	\$680,764	\$2,275,836	\$4,512,196	\$824,943	\$294,569	\$740,122	\$2,733,752	\$12,629,523	\$10,577,826	\$2,051,698
2020	\$601,381	\$707,995	\$2,412,386	\$4,692,684	\$857,941	\$306,351	\$769,727	\$2,897,777	\$13,246,243	\$11,000,939	\$2,245,304
2021	\$637,464	\$736,315	\$2,557,129	\$4,880,391	\$892,258	\$318,605	\$800,516	\$3,071,644	\$13,894,323	\$11,440,976	\$2,453,347
2022	\$675,712	\$765,767	\$2,710,557	\$5,075,607	\$927,949	\$331,350	\$832,537	\$3,255,943	\$14,575,421	\$11,898,615	\$2,676,806
2023	\$716,254	\$796,398	\$2,873,191	\$5,278,631	\$965,067	\$344,604	\$865,838	\$3,451,299	\$15,291,282	\$12,374,560	\$2,916,722
2024	\$759,230	\$828,254	\$3,045,582	\$5,489,776	\$1,003,669	\$358,388	\$900,472	\$3,658,377	\$16,043,748	\$12,869,542	\$3,174,206
2025	\$804,783	\$861,384	\$3,228,317	\$5,709,368	\$1,043,816	\$372,723	\$936,491	\$3,877,880	\$16,834,762	\$13,384,324	\$3,450,438
2026	\$853,070	\$895,839	\$3,422,016	\$5,937,742	\$1,085,569	\$387,632	\$973,950	\$4,110,553	\$17,666,372	\$13,919,697	\$3,746,675
2027	\$904,255	\$931,673	\$3,627,337	\$6,175,252	\$1,128,992	\$403,137	\$1,012,908	\$4,357,186	\$18,540,740	\$14,476,485	\$4,064,255
2028	\$958,510	\$968,940	\$3,844,977	\$6,422,262	\$1,174,151	\$419,263	\$1,053,425	\$4,618,617	\$19,460,145	\$15,055,544	\$4,404,601
2029	\$1,016,021	\$1,007,698	\$4,075,676	\$6,679,152	\$1,221,117	\$436,034	\$1,095,562	\$4,895,734	\$20,426,993	\$15,657,766	\$4,769,227
2030	\$1,076,982	\$1,048,005	\$4,320,216	\$6,946,319	\$1,269,962	\$453,475	\$1,139,384	\$5,189,478	\$21,443,821	\$16,284,077	\$5,159,744
2031	\$1,141,601	\$1,089,926	\$4,579,429	\$7,224,171	\$1,320,760	\$471,614	\$1,184,959	\$5,500,847	\$22,513,307	\$16,935,440	\$5,577,868
2032	\$1,210,097	\$1,133,523	\$4,854,195	\$7,513,138	\$1,373,591	\$490,478	\$1,232,358	\$5,830,898	\$23,638,277	\$17,612,857	\$6,025,420
2033	\$1,282,702	\$1,178,864	\$5,145,447	\$7,813,664	\$1,428,535	\$510,098	\$1,281,652	\$6,180,751	\$24,821,712	\$18,317,372	\$6,504,341
2034	\$1,359,665	\$1,226,018	\$5,454,174	\$8,126,210	\$1,485,676	\$530,501	\$1,332,918	\$6,551,596	\$26,066,759	\$19,050,066	\$7,016,692
2035	\$1,441,245	\$1,275,059	\$5,781,424	\$8,451,259	\$1,545,103	\$551,721	\$1,386,235	\$6,944,692	\$27,376,738	\$19,812,069	\$7,564,669
Total	\$19,529,379	\$20,715,834	\$78,340,364	\$137,307,288	\$25,103,231	\$8,963,799	\$22,522,107	\$94,103,063	\$406,585,064	\$321,885,956	\$84,699,107





NON-OPERATING REVENUES

The non-operating revenues were developed based on historical data. The non-operating revenues have come from a variety of sources and have been used for capital projects, bus replacement, bus amenities upgrades, studies and other items. The non-operating revenues were inflated by 4% annually due to the annual variability in the historical data.

The projected non-revenues by year are presented in **Table 7.5**. As presented in **Table 7.5**, the total estimated non-operating revenue for the 25-year analysis period is approximately \$121 million.

Table 7.5. Non-Operating Revenues by Year

	Non-Operating Revenues						
Year	Bus Revenues	Other Capital Revenues	Total Non- Operating Revenues				
2011	\$1,100,000	\$1,800,000	\$2,900,000				
2012	\$1,144,000	\$1,872,000	\$3,016,000				
2013	\$1,189,760	\$1,946,880	\$3,136,640				
2014	\$1,237,350	\$2,024,755	\$3,262,106				
2015	\$1,286,844	\$2,105,745	\$3,392,590				
2016	\$1,338,318	\$2,189,975	\$3,528,293				
2017	\$1,391,851	\$2,277,574	\$3,669,425				
2018	\$1,447,525	\$2,368,677	\$3,816,202				
2019	\$1,505,426	\$2,463,424	\$3,968,850				
2020	\$1,565,643	\$2,561,961	\$4,127,604				
2021	\$1,628,269	\$2,664,440	\$4,292,708				
2022	\$1,693,399	\$2,771,017	\$4,464,417				
2023	\$1,761,135	\$2,881,858	\$4,642,993				
2024	\$1,831,581	\$2,997,132	\$4,828,713				
2025	\$1,904,844	\$3,117,018	\$5,021,862				
2026	\$1,981,038	\$3,241,698	\$5,222,736				
2027	\$2,060,279	\$3,371,366	\$5,431,646				
2028	\$2,142,691	\$3,506,221	\$5,648,911				
2029	\$2,228,398	\$3,646,470	\$5,874,868				
2030	\$2,317,534	\$3,792,329	\$6,109,863				
2031	\$2,410,235	\$3,944,022	\$6,354,257				
2032	\$2,506,645	\$4,101,783	\$6,608,427				
2033	\$2,606,911	\$4,265,854	\$6,872,764				
2034	\$2,711,187	\$4,436,488	\$7,147,675				
2035	\$2,819,635	\$4,613,947	\$7,433,582				
Total	\$ 45,810,499	\$ 74,962,635	\$ 120,773,134				





This page intentionally left blank.



