

# **YOUR CITY OF AMES 13/14 PROGRAM BUDGET**

## **COUNCIL PERSON**

Ann Campbell, Mayor

Jeremy Davis

Matthew Goodman

Jami Larson

Peter Orazem

Victoria Szopinski

Thomas Wacha

## **WARD**

At Large

3<sup>rd</sup> Ward

At Large

2<sup>nd</sup> Ward

At Large

4<sup>th</sup> Ward

1<sup>st</sup> Ward

## **TERM EXPIRES**

12/31/13

12/31/13

12/31/15

12/31/15

12/31/13

12/31/15

12/31/13

## **CITY STAFF**

Steve Schinker, City Manager

Bob Kindred, Assistant City Manager

Melissa Mundt, Assistant City Manager

Duane Pitcher, Director of Finance

Nancy Masteller, Budget Officer



July 2013

Mayor and Ames City Council Members:

As financial uncertainty continues at the national level, many of our citizens would prefer that we hold the line on City expenditures in order to eliminate any property tax or utility rate increases. Meeting these expectations will be particularly challenging in FY 2013/14 because of a number of unfunded mandates as well as the responsibility to fund the recently voter-approved bond issue for the renovation and addition to the Library. Fortunately, because of the outstanding effort by our City staff, we have absorbed many of these unavoidable increases and were able to adopt a budget for FY 2013/14 that reflects a property tax rate that is less than was originally expected.

In addition, the need to repair or replace our deteriorated utility infrastructure and meet federal and state environmental regulations have influenced the need for user fee increases in two (Water and Sanitary Sewer) of our five utilities for FY 2013/14.

I have attempted to summarize below the major highlights reflected in the adopted budget which will total \$206,330,597 in FY 2013/14.

**PROPERTY TAXES - \$.14 (or 1.27%) Increase in the Property Tax Rate**

As we began preparation for the FY 2013/14 budget, we faced a few uncontrollable expenditures. First, we were informed that the additional cost to finance the state-mandated Fire & Police Retirement System would be \$340,558. This amount alone causes a \$.12 increase in the tax rate. Second, the additional cost to cover debt service payments for the construction phase of the Library renovation project is estimated to be \$906,000 or a \$.39 increase in the tax rate. **However, even in the face of these two expenditure requirements that would have increased our tax rate by \$.51, the budget**

**that Council has adopted calls for an overall tax rate increase of only \$.14 (or a 1.27% increase) per \$1,000 of taxable valuation, from \$10.72 to \$10.86.**

Property taxes have been historically used to finance the Police, Fire, Transit, Planning, Parks, Recreation, Cemetery, and Library services. These department heads have worked very hard to keep the expenditures as low as possible without sacrificing the quality of services our citizens have come to expect from their local government. As a result, the increase in the cost of General Fund operations is 3.2%.

## **SERVICE LEVEL HIGHLIGHTS**

Although the operating budget's overall goal was to maintain the same level of services, there are a few improvements that are worthy of highlighting.

- **Current Planning**

In keeping with the City Council's goal to promote Ames as a welcoming place to do business by embracing a "Can Do" attitude, the Current Planning program reflects that 80% of our planners' time is now being devoted to assisting our customers with accomplishing projects in a timely manner. This emphasis on staff time leaves 20% available for long-term planning tasks related to updating our Land Use Policy Plan or Zoning Ordinance. There is no change in total cost; this is a reallocation of employee time to better meet service demand.

- **Building Safety**

In keeping with the City Council's goal to promote economic development, feedback has been solicited from those who are doing business with the City. Consistent themes have emerged from customers who receive code inspections from our staff. These customers are concerned about the timeliness of our inspection decisions. They are seeking immediate feedback in the field as to what is required, faster scheduling of inspections, proof of code requirements, and access to the status of their approval process. In response to this service expectation, \$250,000 has been accumulated in FY 2012/13 from undesignated monies in the General Fund to purchase new inspections software.

- **Right-of-Way Maintenance**

Funds have been added to hire a seasonal Groundskeeper to help improve the cleanliness and appearance of the greenscape and hardscape in Campustown

(Lincoln Way medians, Welch Avenue, Greek Triangle, and Campustown Court), in Downtown (Tom Evans Plaza and Main Street), and in Somerset (Somerset Crescent). This emphasis will support the Council goal of revitalizing Campustown and beautifying our major entrances to Ames. The cost for this service level increase is reflected equally in the Park Activities and Right-of-Way Maintenance programs.

In addition, we have received an “Urban Forest” grant from the U.S. Forest Service to finance an Iowa Department of Natural Resources employee to help institute public education, build a network of volunteers, and develop effective maintenance plans to care for trees in our rights-of-way and parks.

- **Street Surface Maintenance**

In addition to an emphasis on street improvements in our CIP, more funds have been allocated for aggregate and joint sealing material in the operating budget to expand street repair by the City workforce. Changes in work schedules have resulted in an increase in efficiency which allows for more preventive maintenance. This emphasis is supported by the Annual Citizen Satisfaction Survey where consistently our citizens express their support for more spending on street maintenance.

- **Recreational Opportunities**

The finalization of a number of partnerships in FY 2012/13 will serve to enhance our services to our citizens. For example, an innovative arrangement with the Green Hills Retirement Community now allows the City’s recreation participants to utilize their warm water pool for aqua exercise classes. In return, the City’s recreation instructors are leading exercise classes for the Green Hills residents.

Recently, we made a commitment to share the cost of new playground equipment with the Ames Community School District at six of the new or renovated elementary schools. In addition, beginning in FY 2013/14 it is our intent to contribute \$55,000 for each of five elementary schools to purchase new volleyball/basketball standards. This equipment will allow our recreation participants from youth to adults to better utilize the School District’s regulation size gymnasiums located throughout the community.

- **Park Activities**

The completion of a new trail connection between McCarthy Lee Park and Munn Woods was completed in FY 2012/13 with the acquisition of seven acres of new park land. In addition, our newest park, Northridge Heights Park, will be developed to serve our residents north of Bloomington Road and west of Stange Avenue.

- **Sanitary Sewer Maintenance**

In order to supplement the efforts of the outside firm hired to complete our Sanitary Sewer System Evaluation, City crews in the Public Works Department have been shifted to this program to provide increased cleaning, televising, repairing, and adjusting of manholes.

**RESOURCE RECOVERY – NO INCREASE IN PER CAPITA SUBSIDY OR TIPPING FEES**

Operational expenses are scheduled to decrease by 2.9% in FY 2013/14. The highlight for this year is the replacement of our primary shredder. This new unit will allow us to process material that previously was diverted directly to the landfill as well as to reduce electric consumption through use of more energy efficient motors.

It is projected that this \$1,000,000 investment will result in a 6.5 year payback. Because of the long-term nature of this investment, the shredder project, the sprinkler system, and the PDS cyclone projects included in the FY 2013/14 CIP will be funded by G.O. Bonds with repayment abated by future Resource Recovery revenues.

Over the next five years, it appears that we will be able to maintain the current \$9.10 per capita subsidy charge to ourselves and the governmental entities in Story County that utilize our facility to dispose of garbage. However, we are currently exploring the feasibility of gasifying our Resource Derived Fuel in order to improve the storage capacity of this energy source and reduce the wear and tear on Power Plant equipment. If a decision is made to convert to a gasification system, this charge as well as the other tipping fees will need to be increased significantly to finance this change.

### **WATER UTILITY – 6% RATE INCREASE**

The construction of a new Water Treatment Plant that will take place in the next few years has required a series of water rate increases to finance this improvement. An attempt has therefore been made to scale back expenses related to the existing plant. As a result, routine maintenance is only being performed on infrastructure that will continue to be used with the new facility. Consequently, the operational expenditures in FY 2013/14 are up only 2.3%.

In FY 2013/14, a 6% water rate increase has been built into the budget. The impact of this increase on an average residential customer will be approximately \$1.66 per month. This increase is in keeping with the previously stated financing strategy for the new Water Treatment Plant.

### **SANITARY SEWER UTILITY – 9% RATE INCREASE**

While the operational expenditures allocated for this utility are only up 4.1%, a Sanitary Sewer rate increase of 9% has been included in this budget. The impact of the increase on the average residential customer will be approximately \$1.97 per month. This proposed rate increase is significantly greater than what we projected last year for FY 2013/14. Of equal significance, it now appears our customers should expect additional increases for the following three years as well.

It should be emphasized that these increases are being impacted by two major capital improvement projects. Recommendations from the Sanitary Sewer System Evaluation and Long-Term Facilities Study have identified the need for an increase of \$21 million in capital improvements in this utility over the next five years to correct deficiencies in our collection system and to accomplish needed improvements at the aging Water Pollution Control facility.

### **STORM SEWER UTILITY – NO INCREASE**

In FY 2012/13, the City Council approved a new storm sewer utility fee structure that transitioned from the same monthly fee being charged to every utility account to a three-tiered rate structure based on the amount of impervious area. Because the combination of operational expenses which have decreased by \$451 from the previous year and the

capital improvements planned for FY 2013/14 can be covered by the expected revenues, there is no increase requested for the monthly Storm Sewer Utility Fee.

However, one of the goals of the City Council is to mitigate flooding in our neighborhoods as well as in our designated flood plains. Consequently, a consulting firm is developing recommendations to accomplish this goal. If, in the future, the Council chooses to adopt any capital improvement projects that are recommended by our consultants, future rate increases will be required.

### **ELECTRIC UTILITY – NO RATE INCREASE**

In January 2013, a new rate structure was implemented to better reflect the true cost of service to the different customer classes. While the new structure was not designed to generate additional overall revenue for the Electric Utility, it is anticipated that some customers will experience an increase to their bills while others will realize a decrease in their bills.

The new rate structure shifted from declining block rates to flat block rates. In addition, the demand charge was increased for our Large Power and Industrial customers to encourage conservation during our critical peak times. At the same time, energy rates for these largest customers were lowered.

Operating expenditures for FY 2013/14 (minus Fuel/Purchased Power and capital that will be reimbursed by 3M) reflect a modest 2% increase as compared to the previous year. Based on a long-range financial analysis, it now appears that a rate increase will not be needed until FY 2015/16 if the status quo is maintained. However, the need for future electric rate increases will ultimately be impacted by any additional projects approved in response to the Electric Power Resource Option Study.

In addition to our utilities, we also operate the following two enterprise funds that offset their operational costs with user generated fees.

### **HOMEWOOD GOLF COURSE**

The Homewood Golf Course Fund remains strong with an ending balance projected to be \$130,968 by the end of FY 2013/14. Because of this very positive financial situation, no increases in fees have been incorporated into the budget.

## AMES/CITY ICE ARENA

The financial situation for the Ames/ISU Ice Arena is equally positive. The operational fund balance is expected to reach \$165,961 by the end of FY 2013/14. What is equally reassuring is the fact that the separate capital reserve for this operation, which is funded by the City and Iowa State University each year, is expected to total \$351,772 at the conclusion of FY 2013/14. The existence of these funds to handle any unexpected emergency need made it possible not to require any fee increases from our ice users in FY 2013/14.

## CYRIDE

You will note from the adopted budget that the City property tax support for CyRide has been increased by 2.6% in FY 2013/14. However, because of the ever-growing ridership on our public transit system, financial challenges remain ahead for us. First, federal funding for capital purchases such as new buses is being discontinued. This fact alone will result in an annual loss of \$2.5 million that will have to be funded locally if we hope to modernize our aging fleet and facility. Second, for the last several years in order to maintain our same level of service to high density areas along our existing routes, additional buses have been added at an additional cost of approximately \$200,000 per year. Fortunately, the Government of the Student Body at ISU has agreed to assume this additional cost in FY 2012/13 and FY 2013/14 because it is directly related to student ridership. However, there is no guarantee that this financial commitment will continue into the future.

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In addition to acknowledging the excellent work of our Department Heads for being as efficient as possible with the expenditure of City funds, I would like to thank Duane Pitcher, Finance Director, Nancy Masteller, Budget Officer, Sharon Hjortshoj, Finance Department Secretary, Bob Kindred, Assistant City Manager, and Melissa Mundt, Assistant City Manager for their hard work in producing this financial/service plan for the City of Ames.

Sincerely,

***Steve***

Steven L. Schainker  
City Manager

# City Council Goals

Established January 7, 2012  
To Be Accomplished by December 31, 2013  
Updated on January 19, 2013

## **SUPPORT ENVIRONMENTAL SUSTAINABILITY**

- ❖ Improve electric energy efficiency within the community
- ❖ Educate Ames residents about environmental sustainability
- ❖ Increase availability of alternative forms of transportation
- ❖ Consider life-cycle operating costs when making vertical infrastructure decisions

## **PROMOTE ECONOMIC DEVELOPMENT**

- ❖ Develop Ames as a regional center
- ❖ Support private sector growth to improve quality of life, increase number of jobs, and develop stronger tax base
- ❖ Support the proposed convention center expansion project
- ❖ Beautify entrances to Ames and major arterials
- ❖ Revisit City codes, policies, and procedures to streamline processes and to help facilitate renovation of existing buildings
- ❖ Promote Ames as a welcoming place to do business by embracing a “can do” attitude

## **STRENGTHEN OUR COMMUNITY**

- ❖ Promote our new community vision and community brand
- ❖ Enhance interactions between ISU students and permanent residents
- ❖ Explore issues related to youth in the community
- ❖ Modify ASSET funding process

## **MITIGATE FLOODING IN OUR COMMUNITY**

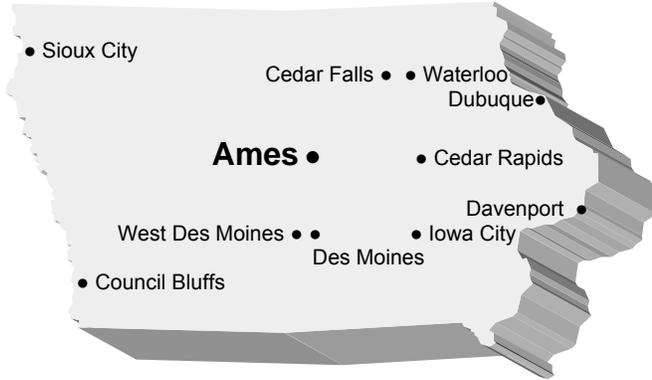
- ❖ Reduce possibility of damage in our community caused by river/watershed flooding
- ❖ Reduce possibility of damage in our community caused by localized flooding

## **ENHANCE RELATIONSHIPS WITH ISU THROUGH ADDITIONAL PARTNERSHIPS**

- ❖ Revitalize Campustown
- ❖ Promote better understanding between the City Council and the ISU Administration

# THE AMES COMMUNITY – MISCELLANEOUS STATISTICS

**How the town was named....**Ames was laid out, owned and named by the Blair Land Company. The company's chief engineer, John I. Blair, met Oakes Ames, a State Representative from Massachusetts, in 1863 when Mr. Ames' interest in the expansion of the railroad brought him to the Midwest. A year later, the flat lowlands between the Skunk River and Squaw Creek were named "Ames".



**Conveniently located....**Near the crossroads of the nation, where I-35 and I-80 intersect, Ames is centrally located to all points. Interstate road systems place Ames just a few hours drive from Minneapolis, Kansas City, Omaha, Chicago and St. Louis. Des Moines, the state capital, is only 30 minutes away.

Date of Incorporation: 1869

Form of Government: Council – Manager

Fiscal Year: July 1 through June 30

Area: 24.5 square miles

POPULATION	
1980	45,775
1990	47,198
1995	48,691
2000	50,731
2010	58,965
Ames is the home of Iowa State University with a student population of about 31,000.	

SCHOOL ENROLLMENT	
1980	5,031
1990	4,802
2000	4,754
2009	4,360
2010	4,280
2011	4,224
2012	4,333

UTILITIES CUSTOMERS	
Electric	24,854
Water	16,942
Wastewater	16,847
Storm Sewer	25,431
Yard Meter/Irrigation	1,789

MISCELLANEOUS CENSUS INFORMATION		CLIMATE	
Median Age of Population	23.7 years	Average Winter Temperature	20.8 degrees
Median Household Income	\$ 42,062	Average Summer Temperature	71.8 degrees
		Average Annual Rainfall	33.4 inches
		Average Annual Snowfall	30.8 inches
<b>Police Protection – One Station</b> 52 Sworn Officers	<b>Fire Protection – Three Stations</b> 54 Full-time Firefighters	<b>Library – One Main</b> Bookmobile	

RANKED NATIONALLY AS A GREAT PLACE TO LIVE	
<i>"Second Best College Town In The Nation" – American Institute for Economic Research – March 2013 (college towns with less than 250,000 residents); based on culture, entertainment, earning potential, student diversity, and cost of living</i>	
<i>"One Of The 25 Best Places To Retire" – Forbes Magazine (February 2013) – based on cost of living, taxes, crime, availability of doctors, opportunity to stay active with outdoor exercise, and volunteer work</i>	
<i>"America's 20 Geekiest Cities" – Forbes.com (August 2011)</i>	
<i>"Top 10: 2010 MSN Real Estate Most Livable Bargain Markets" – MSN.com (2010)</i>	
<i>"Ninth Best Place To Live" – CNNMoney.com (2010)</i>	
<i>"Top 25 Best Places to Retire" – CNNMoney.com (2010)</i>	
<i>"#1 Ozone Ranking America's Greenest Cities" – Forbes.com (2010)</i>	
<i>"Fifth Best Place To Live The Simple Life" – AARP (2009)</i>	

# THE AMES COMMUNITY

## LARGEST EMPLOYERS

<u>Employer</u>	<u>Type of Business</u>	<u>Number of Employees</u> <sup>(1)</sup>
Iowa State University	Higher Education	15,211
Mary Greeley Medical Center	Health Care	1,376
City of Ames	Municipal Government	1,161
Iowa Department of Transportation	Public Transportation	962
McFarland Clinic, P.C.	Health Care	925
Hy-Vee Food Stores	Grocery	725
Sauer-Danfoss Company	Hydro-Transmissions	650
Ames Community School District	Education	650
Wal-Mart	Retail	435
Ames Laboratories	Research	432
3M Company	Manufacturing	400
AG Research	Research	400
National Veterinary Service Lab	USDA Veterinary Research	380
Hach Company	Water Analysis Equipment	308
National Animal Disease Center	USDA Research	250
WebFilings	Software	200

(1) Includes full-time, part-time, and seasonal employees

Major private sector employers in Ames include: Sauer-Danfoss Corporation, specializing in hydro-transmissions; 3M Company, a manufacturer of abrasives; McFarland Medical Clinic; Hach Chemical, a manufacturer of water analysis equipment; and WebFilings, a developer of cloud-based SEC reporting software.

Major public sector employers located in Ames include: Iowa State University; the Iowa Department of Transportation; the National Animal Disease Center/National Veterinary Service Laboratories; the Ames Community Schools, Mary Greeley Medical Center, and the City of Ames.

The presence of these particular public employers has served to insulate the local economy as evidenced by the City's unemployment rate of 3.6%, Story County's rate of 3.6%, and a statewide rate of 4.9%.

## LARGEST TAXPAYERS

<u>Taxpayer</u>	<u>Type of Property</u>	<u>1/1/2012 Taxable Valuation</u>	<u>Percent Total Valuation</u>
Campus Investors IS, LLC <sup>(1)</sup>	Commercial	\$ 48,098,010	2.07%
Barilla America, Inc.	Industrial	36,199,000	1.56%
Jensen Development Corporation	Residential	33,076,100	1.42%
Iowa State University Research	Commercial	30,786,100	1.32%
Campus Crest at Ames, LLC	Residential	28,168,375	1.21%
University West Property Owner	Residential	27,617,600	1.19%
Haverkamp Properties, Inc.	Commercial	25,828,300	1.11%
North Grand Mall Partners, LLC	Commercial	24,535,400	1.05%
Clinic Building Company, Inc.	Commercial	22,055,300	0.95%
Wessex , LLC	Residential	21,078,800	0.91%
Top Ten as Percent of Taxable/TIF Valuation			12.79%

<sup>(1)</sup> Campus Investors IS, LLC, the greatest revenue source among all taxpayers, contributes roughly 2.07% of the City's Taxable/TIF valuation.

### SERVICES PROVIDED FOR THE CITIZENS OF AMES ARE AS FOLLOWS:

- The City of Ames provides public safety, public works, culture, recreation, community development, housing, planning/zoning, inspection, fleet management, and administrative services to its citizens.
- The City provides electric, water, sewer, storm sewer, resource recovery (burning refuse for electricity production), parking, ice arena, golf course, and municipal airport operations.
- The City's transit system is unique, in that it is operated by a three-body board of City, University administration, and University student representatives, on which the City Manager serves as a City representative.
- The City provides the services of a non-profit municipal hospital, governed by a Board of Trustees as provided by City ordinance. Its financial and budget information is not included in this budget document, but is included in the audited financial statements.

The Budget, CIP, Budget in Brief, and Comprehensive Annual Financial Report are available on the City's web site – <http://www.cityofames.org/index.aspx?page=118>.

The Budget and CIP documents may be reviewed at the Ames Public Library and also in the City Manager's, City Clerk's, and Finance Department's offices in City Hall.

## BUDGET CALENDAR

State statute requires a municipality to certify its budget by March 15. This general schedule is followed each fiscal year in order to ensure that the March 15 deadline is met. A goal during the entire process is to encourage citizen involvement in the annual budget decision making process through public hearings and informational meetings.

### SPRING

Resident Satisfaction Survey administered to 1,350 residents asking funding priorities, effectiveness of services, and preferred changes in emphasis/service levels. All results are reviewed with the City Council prior to the start of the budget process.

### AUGUST SEPTEMBER

Departments prepare Capital Improvement (CIP) project information for the 5-year plan and begin preparation of amended 12/13 and proposed 13/14 operational budgets. Resident Satisfaction Survey results are presented to the City Council.

### OCTOBER

**October 2 – Public town budget meeting** to receive input from residents for budget service levels and projects. The meeting is televised and the public can call in and e-mail questions.

### NOVEMBER DECEMBER

**November 27 – City Council budget meeting** to review issues, priorities, and preferences in service levels for the 13/14 budget. Staff drafts 5-year CIP. PROBE meetings (Productive Review of Budget Entries) are conducted with Assistant City Managers, Finance Director, Budget Officer, and City departments. All revenues, operational program costs, and current year CIP adjustments are reviewed.

### JANUARY

City Manager holds budget review meetings with departments. The City Manager's recommended draft budget document is prepared. **January 15 – CIP workshop** with City Council. **January 22 – Public hearing** for resident input on CIP.

### FEBRUARY

**February 1, 5, 6, 7, and 12 – City Council reviews entire program budget** with department heads in five (5) **public meetings** held on one afternoon and four evenings.

### MARCH

**March 5 – Final budget hearing and adoption of amended 12/13 budget and 13/14 budget. State statute requires the budget be certified with the County Auditor by March 15.**

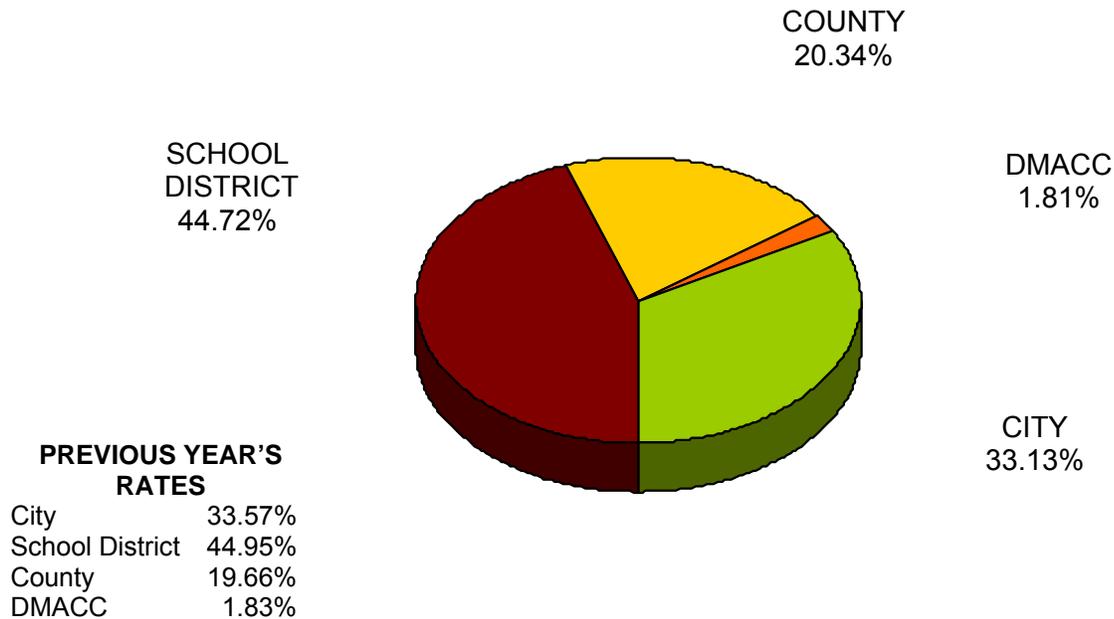
### MAY

Departments review their budgeted revenues and expenses in May in order to make adjustments which will more accurately reflect the City's anticipated revenues and expenses for the fiscal year ending June 30. **After City Council review and approval, the amendments are submitted to the County Auditor by the end of May as required by State statute.**

## PROPERTY TAXES

Property taxes are certified July 1 with the first half due on or before September 30 and the second half due on or before March 31. The first half taxes become delinquent on October 1 and the second half taxes become delinquent on April 1. There is a 1% per month penalty for delinquency. Taxes are collected by the County and distributed to the City in proportion of its levy to all levies.

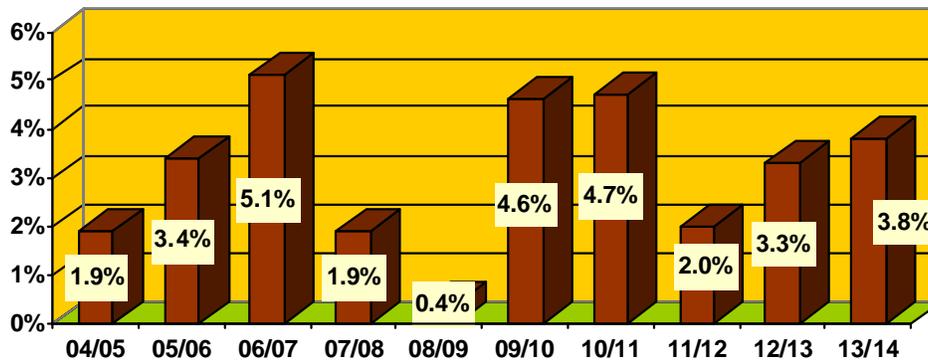
### BREAKDOWN OF PROPERTY TAXES PAID 2012/13 RATES



City property taxes are about one-third of a resident's total property tax bill. The other taxing bodies are the School District, Story County, and the Des Moines Area Community College.

## VALUATION GROWTH

### VALUATION PERCENTAGE INCREASE 10 YEARS OF DATA



### CITY OF AMES, IOWA

The 2013/14 budget is based on a 3.8% increase, or \$86,122,717 in additional taxable valuation for the City. The average valuation increase over the last ten years is 3.1%. The total taxable valuation of \$2,325,969,651 is made up of the following components:

	<b>Taxable Valuation</b>	<b>Percentage of Valuation</b>	<b>Change From Prior Year</b>
Residential property	1,340,818,893	57.7%	5.4%
Commercial property	836,448,468	36.0%	2.4%
Industrial property	130,392,785	5.6%	-1.7%
Utilities	12,648,881	0.5%	2.9%
Utilities subject to excise	5,660,624	0.2%	-8.7%
	<b>2,325,969,651</b>	<b>100.0%</b>	<b>3.8%</b>

### FACTORS IMPACTING VALUATION GROWTH

Several factors impacted changes in taxable valuation for the FY 13/14 budget. Valuations of existing property held steady across all classifications after some downward pressure on commercial property in the past few years. Overall, taxable valuation increased by approximately 3.8%, or a little over \$86.6 million, when compared to the prior year. The two factors that had the most impact were new construction and an increase in the rollback rate. The combined net impact of all other factors on taxable valuation was less than 0.15%. Growth in valuation due to new construction was strong in both the residential and commercial classifications and is expected to continue. The property tax levy process in Iowa used valuation as of January 1, 2012 for the FY 12/13 budget year. Since that date, significant redevelopment has been completed at the North Grand Mall commercial area, and construction continues, especially in the South Duff commercial area and the ISU Research Park. Finally, the inventory of available single-family homes has been low and average days on the market well under national averages, indicating growing strength in the local single-family home market.

## GENERAL FUND ENDING BALANCE

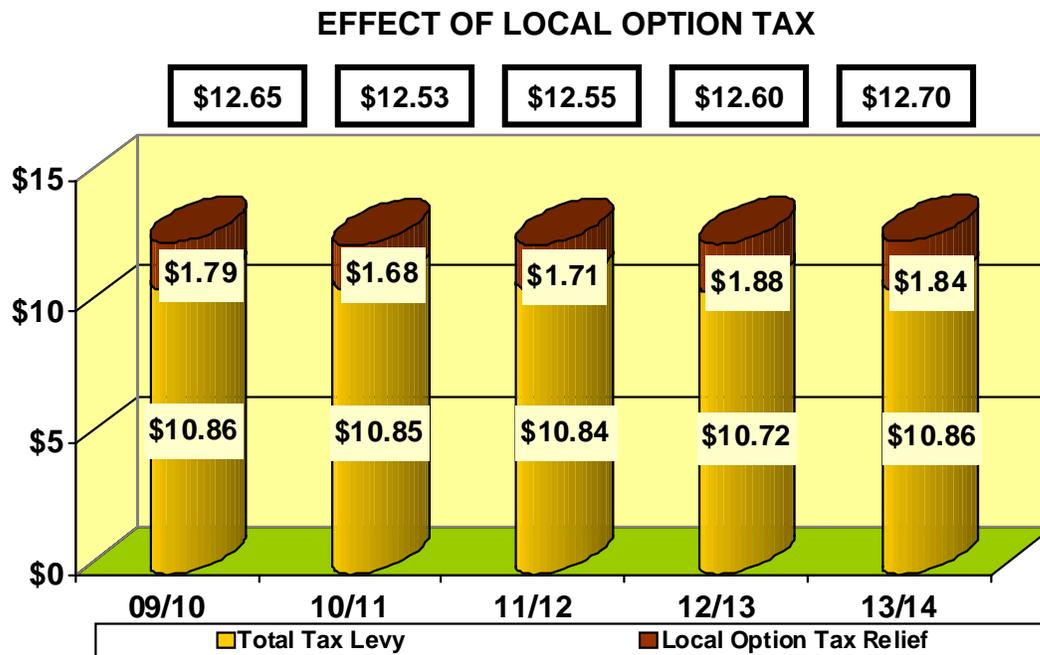
The adopted ending General Fund budgeted balance for June 30, 2014 is \$6,558,631, or 22.8% of budgeted expenditures. The City's General Fund balance policy calls for a balance of at least 20% of expenditures.

The City Council maintains this fund balance to help cover unexpected changes in expenses in revenues and to mitigate property tax rate increases in future years for capital improvements that have been identified in several pending long-range plans, including transportation, park and recreation facilities, annexation, and fire station location plans. These plans will also identify operational cost increases in addition to normal City growth from the physical expansion of Ames.

## EMERGENCY RESERVE

In addition to fund balances, the City Council has for several years had a policy to annually budget a \$100,000 emergency reserve. These are discretionary funds over and above the general fund balance for use as designated by the City Council. This money is used for major projects which occur after the budget has been adopted. Due to budget restraints, only \$50,000 was approved for 2013/14. This is the twelfth year Council has budgeted at the lower level. Unspent budget from FY 2012/13 in the Emergency Reserve will be carried over into FY 2013/14 to help cover unexpected costs in the General Fund operating budget.

## LOCAL OPTION TAXES LOWER PROPERTY TAXES



LEVY/\$1,000 – CITY OF AMES, IOWA

On November 4, 1986, the citizens of Ames approved a Local Option Tax of 1% to be used 60% for property tax relief and 40% for community betterment. 60% of this tax will generate \$4,273,413 in FY 13/14 which lowers the total tax levy by \$1.84. The chart illustrates the level the total levy would have to be if the Local Option Tax had not been approved. Adjusted local option tax revenues for FY 12/13 will be \$349,151 lower than the budget amount due to a smaller than expected November settlement payment for FY 11/12. Local option tax revenues for FY 13/14 are projected 7% higher than the FY 12/13 Adjusted budget which is 5.2% lower than the FY 12/13 Adopted.

# CITY OF AMES, IOWA FY 2013/14 PROPERTY TAX LEVY

Taxable Valuation \$ 2,325,969,651

% Change From FY 12/13 3.8%

LEVY REQUIRED	LEVY PER \$1,000 VALUATION	DOLLAR AMOUNT	RATE CHANGE	%	DOLLAR CHANGE	%
Total Requirement	7.69265	17,892,866	(0.01787)	(0.23)	622,484	3.6
Less Local Option Property Tax Reduction	1.83726	4,273,413	0.03907	2.08	(70,710)	(1.68)
<b>Net General Levy</b>	<b>5.85539</b>	<b>13,619,453</b>	<b>0.02121</b>	<b>0.36</b>	<b>551,774</b>	<b>4.22</b>
Trust and Agency Levy (Partial Police/Fire Benefits)	.75345	1,752,495	0.04718	6.68	170,558	10.78
Transit Levy	.64949	1,510,691	(0.00788)	(1.20)	38,282	2.6
<b>Total Before Debt Service</b>	<b>7.25833</b>	<b>16,882,639</b>	<b>0.06051</b>	<b>.84</b>	<b>760,614</b>	<b>4.72</b>
Debt Service Levy	3.59946	8,373,852	0.07603	2.16	481,871	6.11
<b>Grand Total Tax Levy</b>	<b>10.85779</b>	<b>25,256,491</b>	<b>0.13654</b>	<b>1.27</b>	<b>1,242,485</b>	<b>5.17</b>

Ag Levy - Valuation: \$1,635,448 x 3.00375 = \$4,912

TIF valuation available for Debt Service - \$447,669

## STATE OF IOWA'S GENERAL TAX LEVY LIMIT

Iowa law limits a city's tax levy for the general fund to no more than \$8.10 per \$1,000 valuation in any tax year, except for specific levies authorized outside the limit. The City of Ames general fund levy for 2012/13 was \$5.83.

### OF IOWA'S 13 LARGEST CITIES, AMES' LEVY RANKS 12TH

CITY	CENSUS	GENERAL LEVY PER \$1,000	TOTAL CITY TAX LEVY PER \$1,000	LEVY RANK	TOTAL CITY TAX LEVY PER CAPITA
Des Moines	203,433	\$ 8.10	\$ 16.92	4	\$ 535.65
Cedar Rapids	126,326	8.10	15.22	7	685.20
Davenport	99,685	8.10	16.78	5	664.56
Sioux City	82,684	8.10	15.99	6	448.29
Waterloo	68,406	8.10	18.21	1	609.70
Iowa City	67,862	8.10	17.27	3	749.96
Council Bluffs	62,230	8.10	17.85	2	673.95
<b>Ames</b>	<b>58,965</b>	<b>5.83</b>	<b>10.72</b>	<b>12</b>	<b>407.21</b>
Dubuque	57,637	8.10	10.78	11	394.41
West Des Moines	56,609	8.10	12.05	9	800.53
Ankeny	45,582	7.03	12.03	10	548.28
Urbandale	39,463	7.17	9.62	13	550.35
Cedar Falls	39,260	8.10	12.20	8	435.42
Average excluding Ames		7.93	14.58		591.36

Uses latest available tax rates - 12/13, and 2010 census.

# CITY OF AMES, IOWA PROPERTY TAX COST OF SERVICES PER RESIDENCE 3-YEAR COMPARISON

	\$100,000 Home *		
	11/12	12/13	13/14
Streets/Traffic	130	134	138
Police Protection	124	128	131
Fire Protection	86	88	89
Library	45	53	71
Recreation & Parks	57	52	52
Transit	31	33	34
General Support Services	23	24	23
Planning	10	10	10
Storm Sewer	5	7	7
Resource Recovery	6	6	6
Animal Control	4	5	5
Building and Grounds/Airport	3	3	4
Inspections/Sanitation	2	1	3
	<hr/> 526	<hr/> 544	<hr/> 573
* Assessed Value	100,000	100,000	100,000
Rollback	48.5299	50.7518	52.8166
Taxable Value	48,530	50,752	52,816.60
Tax Rate per \$1000	10.84365	10.72125	10.85779
<b>Calculated Tax</b>	<b>526</b>	<b>544</b>	<b>573</b>

All categories reflect their applicable amounts for debt.

## DEBT SERVICE COST ALLOCATION FOR 2013/2014 BUDGET

Valuation \$2,326,417,320

Use of Bond Proceeds	Allocated Debt Service	Debt Service Abatements	Property Tax Support	Rate Per \$1,000 Valuation
Fire Department Apparatus	\$ 193,292	\$ 48,324	\$ 144,968	0.06231
Library	1,205,650	-	1,205,650	0.51824
Ada Hayden Heritage Park	355,007	-	355,007	0.15260
City Hall Improvements	14,276	-	14,276	0.00614
Aquatic Center	935,443	-	935,443	0.40210
Water Projects	396,637	396,637	-	
Sewer Projects	66,784	66,784	-	
Urban Renewal – TIF	117,055	117,055	-	
Storm Sewer	323,866	-	323,866	0.13921
Streets	5,540,222	-	5,540,222	2.38143
Special Assessments	247,348	247,348	-	
2013/2014 CIP G.O. Bonds <sup>(1)</sup>	736,551	132,131	604,420	0.25981
<b>Total G. O. Debt</b>	<b>\$ 10,132,131</b>	<b>\$ 1,008,279</b>	<b>\$ 9,123,852</b>	<b>3.92184</b>
Use of Fund Balance		750,000	(750,000)	-0.32238
<b>Total Debt Service Cost</b>	<b>\$ 10,132,131</b>	<b>\$ 1,758,279</b>	<b>\$ 8,373,852</b>	<b>3.59946</b>
<b>FY 13/14 Debt Service Levy</b>			<b>\$ 8,373,852</b>	<b>3.59946</b>
<b>2013/2014 CIP G. O. Issue</b>				
Resource Recovery Improvements		\$ 1,355,370	Abated	
Collector Street Pavement Improvements		420,000		
CyRide Route Pavement Improvements		2,000,000		
Downtown Street Improvements		1,000,000		
Concrete Pavement Improvements		1,185,000		
Asphalt/Seal Coat Street Rehabilitation		470,000		
Arterial Street Pavement Improvements		825,000		
Grand Avenue Extension		300,000		
<b>Subtotal Debt Issue</b>		<b>\$ 7,555,370</b>		
Library Expansion/Renovation		13,479,000		
<b>Grand Total Debt Issue 2013/14</b>		<b>\$ 21,034,370</b>		
<b>Prior Year CIP Not Issued:</b>				
Extension of Utilities East		\$ 4,300,000	Water and Sewer Abated	

<sup>(1)</sup> Without Library

**CITY OF AMES, IOWA**  
**AUTHORIZED EMPLOYMENT LEVELS (F.T.E.)**  
(Full-Time Equivalents)

	<b>2011/12 Actual</b>	<b>2012/13 Adopted</b>	<b>2012/13 Adjusted</b>	<b>2013/14 Adopted</b>
City Manager	9.00	10.00	10.00	10.00
Legal Services	6.00	6.00	6.00	6.00
Human Resources	7.25	7.25	7.25	7.25
Planning & Housing	8.00	8.00	8.00	8.00
Finance	40.75	40.75	40.75	40.75
Fleet Services/Facilities	9.50	9.50	9.50	9.50
Transit	75.95	75.95	75.95	75.95
Fire/Inspections	68.50	68.50	68.50	68.50
Police/Animal Ctrl/Parking Enforcement	77.65	77.65	77.65	77.65
Library	31.50	31.50	31.50	31.50
Parks/Recreation	19.50	19.50	19.50	19.50
Waste Water Treatment	22.50	22.50	22.50	22.50
Water	19.00	19.00	19.00	19.00
Electric	81.00	81.00	81.00	81.00
Public Works:				
Administration	3.00	3.00	3.00	3.00
Traffic/Engineering	7.25	7.25	7.25	7.25
Streets	19.00	19.00	19.00	19.00
Engineering	13.00	13.00	13.00	13.00
Utility Maintenance	11.00	11.00	11.00	11.00
Resource Recovery	15.00	15.00	15.00	15.00
Grounds	5.00	5.00	5.00	5.00
Parking	1.75	1.75	1.75	1.75
Public Works Total	75.00	75.00	75.00	75.00
<b>TOTAL</b>	<b>551.10</b>	<b>552.10</b>	<b>552.10</b>	<b>552.10</b>

# SUMMARY OF TOTAL REVENUES AND EXPENDITURES ALL FUNDS - REVENUE SUMMARY

	2011/12 Actuals	2012/13 Adopted	2012/13 Adjusted	2013/14 Adopted	% Change From Adopted
<b>Property Taxes</b>	23,419,915	23,971,426	23,971,426	25,229,818	5.2%
Utility Excise Tax	66,165	66,516	66,516	61,451	-7.6%
Local Option Sales Tax	6,935,154	7,004,506	6,655,355	7,122,355	1.7%
Hotel/Motel Taxes	1,487,328	1,500,000	1,500,000	1,545,000	3.0%
<b>Other Taxes</b>	8,488,647	8,571,022	8,221,871	8,728,806	1.8%
<b>Licenses &amp; Permits</b>	1,306,500	1,467,153	1,467,153	1,507,400	2.7%
Federal Grants	9,368,289	4,194,979	5,343,027	2,500,619	-40.4%
State Road Use Taxes	5,547,195	5,542,710	5,542,710	5,690,122	2.7%
Monies and Credits	17,040	17,040	17,040	17,726	4.0%
State Grants	4,726,778	11,159,439	18,906,330	15,555,349	39.4%
County Contributions	127,323	128,000	162,180	125,000	-2.3%
Government Cont/Participation	4,319,509	4,845,471	4,903,867	4,839,164	-.1%
<b>Intergovernmental Revenue</b>	24,106,134	25,887,639	34,875,154	28,727,980	10.9%
Utility Charges	72,116,986	77,088,026	77,195,403	75,131,975	-2.5%
Other Charges for Services	9,534,997	9,962,238	9,261,184	9,425,309	-5.4%
<b>Charges for Services</b>	81,651,983	87,050,264	86,456,587	84,557,284	-2.9%
<b>Fines, Forfeit, &amp; Penalty</b>	758,476	753,900	773,900	793,400	5.2%
Interest	926,304	971,050	944,209	826,650	-14.9%
Other Uses of Money	1,093,569	1,306,641	1,638,156	871,377	-33.3%
<b>Use of Money &amp; Property</b>	2,019,873	2,277,691	2,582,365	1,698,027	-25.5%
Proceeds from Bonds	6,675,000	17,365,500	13,215,000	21,034,370	21.1%
Other Miscellaneous Revenues	4,060,263	1,530,531	2,600,364	2,411,327	57.5%
<b>Miscellaneous Revenues</b>	10,735,263	18,896,031	15,815,364	23,445,697	24.0%
<b>Internal Services</b>	14,215,551	13,776,951	14,103,137	14,730,443	6.9%
<b>Total Before Transfers</b>	166,702,342	182,652,077	188,266,957	189,418,855	3.7%
Transfers	12,948,785	13,600,168	13,989,776	14,238,785	4.7%
<b>Grand Total Revenues</b>	<b>179,651,127</b>	<b>196,252,245</b>	<b>202,256,733</b>	<b>203,657,640</b>	<b>3.8%</b>

# ALL FUNDS – EXPENDITURES

	2011/12 Actuals	2012/13 Adopted	2012/13 Adjusted	2013/14 Adopted	% Change From Adopted
<b>OPERATIONS</b>					
Public Safety:					
421 Law Enforcement	7,750,105	8,089,071	8,088,077	8,392,051	3.8%
422 Fire Safety/Admin	5,640,297	5,901,902	5,943,201	6,285,276	6.5%
423 Inspection/Building Safety	1,196,951	1,336,165	1,264,172	1,291,352	-3.4%
424 Traffic Control	913,191	926,589	953,462	963,069	3.9%
428 Other Community Protection	732,149	704,500	720,500	744,500	5.7%
Total Public Safety	16,232,693	16,958,227	16,969,412	17,676,248	4.2%
Utilities:					
481 Resource Recovery	3,427,482	3,730,729	3,589,974	3,606,435	-3.3%
482 Water Utility	4,571,851	4,822,843	4,718,042	4,856,805	.7%
483 Storm Water Diversion	357,380	267,485	267,566	253,144	-5.4%
484 Wastewater Disposal	3,353,212	3,488,248	3,492,832	3,638,569	4.3%
485 Electric Operations	45,124,242	50,813,853	50,954,462	49,941,247	-1.7%
486 Utility Customer Service	1,390,194	1,454,689	1,394,358	1,454,801	0%
Total Utilities	58,224,361	64,577,847	64,417,234	63,751,001	-1.3%
Transportation:					
431 Street System	2,962,709	3,192,227	3,347,911	3,463,273	8.5%
434 Public Parking	683,200	751,366	779,977	763,265	1.6%
426 Transit System	7,875,611	8,285,463	8,440,920	8,774,137	5.9%
438 Airport	161,150	117,058	119,730	121,745	4.0%
Total Transportation	11,682,670	12,346,114	12,688,538	13,122,420	6.3%
Community Enrichment:					
451 Recreation/Administration	2,611,963	2,648,303	2,704,258	2,712,838	2.4%
452 Parks	1,237,016	1,194,541	1,212,572	1,224,746	2.5%
455 Library Services	3,416,547	3,538,308	3,530,457	3,609,376	2.0%
456 Library Grants/Donations	98,566	79,539	94,650	77,450	-2.6%
442 Animal Sheltering/Control	335,894	351,386	340,924	356,273	1.4%
444 Human Services	1,140,216	1,170,587	1,169,237	1,200,792	2.6%
445 Art Services/Agencies	172,777	171,617	171,617	174,379	1.6%
461 Cemetery	129,291	126,646	134,354	128,222	1.2%
463 Citywide Affordable Housing	41,207	36,334	35,505	39,995	10.1%
464 Community Dev. Block Grant	557,976	523,966	1,329,720	644,088	22.9%
465 Economic Development	294,351	225,244	273,219	231,788	2.9%
466 FEMA Disaster Activity	186,665		271,250		
467 Cable TV	147,716	122,382	127,680	124,120	1.4%
Total Community Enrichment	10,370,185	10,188,853	11,395,443	10,524,067	3.3%

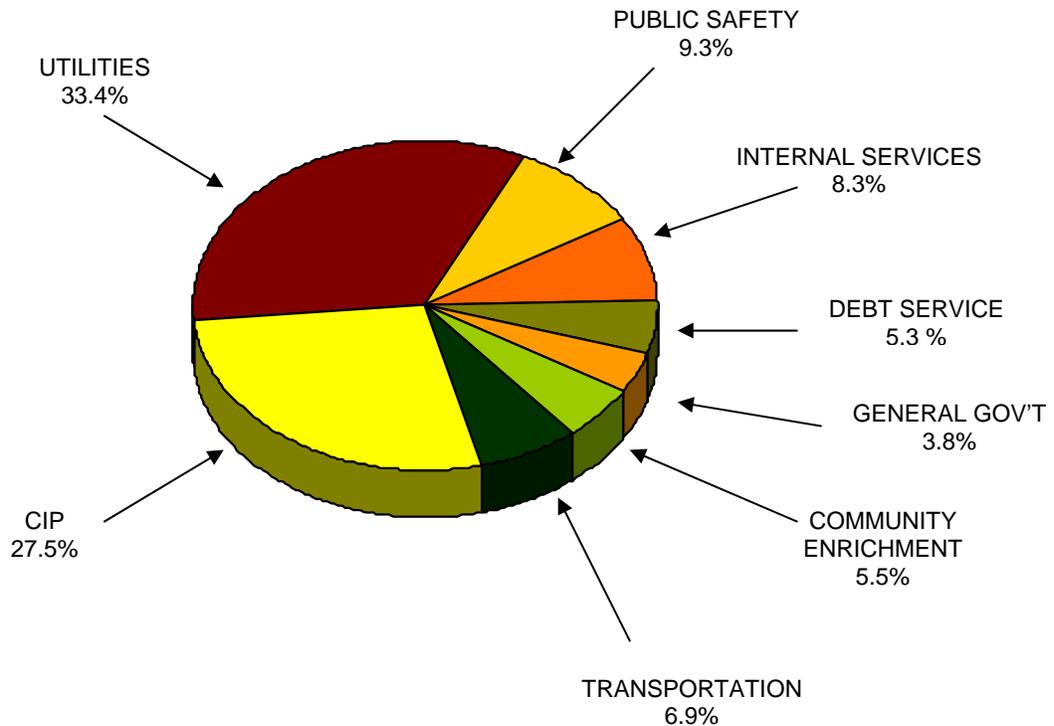
## ALL FUNDS – EXPENDITURES, continued

	2011/12 Actuals	2012/13 Adopted	2012/13 Adjusted	2013/14 Adopted	% Change From Adopted
<b>General Government:</b>					
410 City Council Special Allocation	131,244	141,000	142,999	161,200	14.3%
411 Legislative	456,332	487,062	490,515	459,891	-5.6%
412 City Council Contingency	16,346	50,000	171,556	50,000	0%
413 Executive	681,906	678,555	673,683	686,854	1.2%
414 Financial Services	1,235,617	1,291,737	1,276,099	1,302,798	.9%
415 Administrative Services	1,898,798	1,978,189	1,946,177	2,013,985	1.8%
416 Public Works Admin/Engr	1,872,696	1,925,936	1,936,803	1,991,386	3.4%
417 Merit Adjustment		171,444		176,097	2.7%
418 Public Buildings	504,983	503,447	563,179	502,961	-.1%
Total General Government	6,797,922	7,227,370	7,201,011	7,345,172	1.6%
<b>TOTAL OPERATIONS</b>	103,307,831	111,298,411	112,671,638	112,418,908	1.0%
<b>CIP</b>					
419 General Government CIP	589,063	50,000	2,541,530	50,000	0%
429 Public Safety CIP	292,590	1,583,000	3,932,026	1,613,270	1.9%
489 Utilities CIP	10,489,449	35,462,750	45,305,855	23,471,170	-33.8%
439 Transportation CIP	17,153,741	12,110,700	27,347,388	12,560,146	3.7%
459 Community Enrichment CIP	1,497,341	6,166,400	7,641,121	14,797,000	140.0%
529 Internal Services CIP	101		52,910	80,000	
<b>TOTAL CIP</b>	30,022,285	55,372,850	86,820,830	52,571,586	-5.1%
<b>DEBT SERVICE</b>					
471 General Obligation Bonds	9,103,364	9,704,178	9,471,977	10,132,131	4.4%
478 Bond Costs	73,246		194,888		
<b>TOTAL DEBT SERVICE</b>	9,176,610	9,704,178	9,666,865	10,132,131	4.4%
<b>INTERNAL SERVICES</b>					
511 Information Technology	1,903,186	1,769,723	2,190,326	1,927,454	8.9%
512 Telephone & WiFi Systems	259,741	250,509	305,836	292,769	16.9%
513 Purchasing Services	428,934	442,293	447,697	459,884	4.0%
521 Risk Administration	2,043,914	2,066,821	2,065,119	2,159,453	4.5%
522 Health Insurance Management	6,614,985	6,558,158	7,011,101	7,468,340	13.9%
525 Fleet Maintenance Services	1,788,561	1,766,890	1,870,382	1,969,621	11.5%
526 Fleet Acquisition & Disposal	1,831,886	876,489	2,290,817	1,588,095	81.2%
<b>TOTAL INTERNAL SERVICES</b>	14,871,207	13,730,883	16,181,278	15,865,616	15.6%
<b>TOTAL EXPENDITURES BEFORE TRANSFERS</b>	157,377,933	190,106,322	225,340,611	190,988,241	.5%

# ALL FUNDS – EXPENDITURES, continued

	2011/12 Actuals	2012/13 Adopted	2012/13 Adjusted	2013/14 Adopted	% Change From Adopted
<b>TRANSFERS</b>					
598 Transfers	12,948,785	13,600,168	13,989,776	14,238,785	4.7%
531 Hotel/Motel Pass Thru	1,061,952	1,071,430	1,071,430	1,103,571	3.0%
<b>TOTAL TRANSFERS</b>	<b>14,010,737</b>	<b>14,671,598</b>	<b>15,061,206</b>	<b>15,342,356</b>	<b>4.6%</b>
<b>GRAND TOTAL EXPENDITURES</b>	<b>171,388,670</b>	<b>204,777,920</b>	<b>240,401,817</b>	<b>206,330,597</b>	<b>.7%</b>

## WHERE THE MONEY IS SPENT... 2013/14 ADOPTED

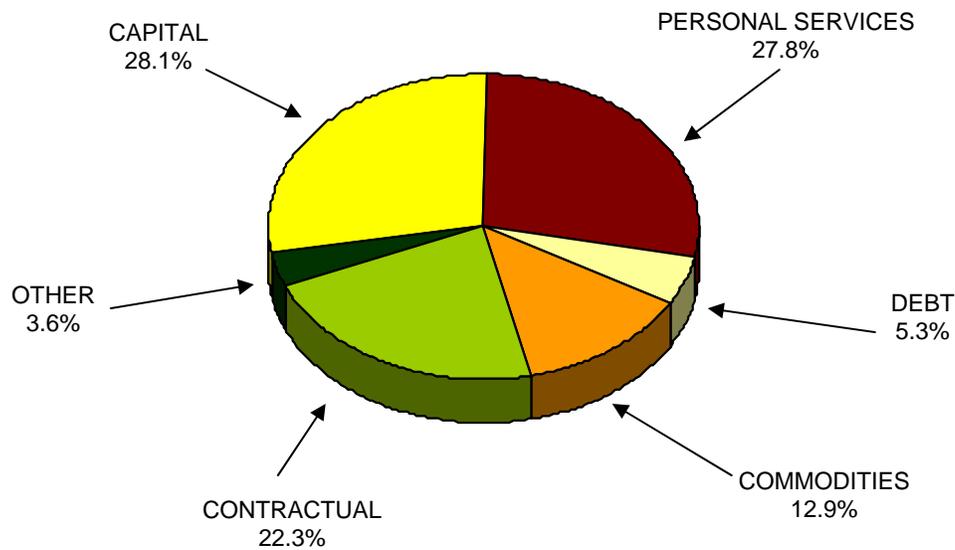


Excluding Transfers

## ALL FUNDS - EXPENDITURES BY CATEGORY

	2011/12 Actuals	2012/13 Adopted	2012/13 Adjusted	2013/14 Adopted	% Change From Adopted
Personal Services	49,064,863	51,144,076	50,665,720	53,090,772	3.8%
Contractual	46,213,065	43,631,059	46,758,567	42,512,174	-2.6%
Commodities	21,342,396	23,499,607	24,015,244	24,651,447	4.9%
Capital	25,531,776	55,935,145	87,885,061	53,656,146	-4.1%
Debt	9,176,610	9,704,178	9,666,865	10,132,131	4.4%
Other (Refunds, Insurance Claims, etc.)	6,049,223	6,192,257	6,349,154	6,945,571	12.2%
Transfers	14,010,737	14,671,598	15,061,206	15,342,356	4.6%
<b>Total Expenditures</b>	<b>171,388,670</b>	<b>204,777,920</b>	<b>240,401,817</b>	<b>206,330,597</b>	<b>0.7%</b>

## BREAKDOWN BY MAJOR EXPENSE CATEGORY 2013/14 ADOPTED



Excluding Transfers

**ELECTRIC RATE COMPARISON**  
**For Rates in Effect October 2012**  
 By Ames Municipal Electric System

**RESIDENTIAL RATE COMPARISON**

	250 kWh	% *	500 kWh	% *	750 kWh	% *	1,000 kWh	% *
<b>SUMMER</b>								
<b>Ames Electric Svcs.</b>	\$ 35.80	-22.18%	\$ 63.60	-13.85%	\$ 91.40	-8.97%	\$ 119.20	-7.93%
Alliant Energy	41.01		71.51		97.07		132.52	
MidAmerican Energy	30.90		53.08		75.26		97.43	
Consumers Energy	64.25		95.00		125.75		156.50	
Midland Power Coop	47.85		75.70		103.55		131.40	
<b>WINTER</b>								
<b>Ames Electric Svcs.</b>	30.80	-31.25%	53.60	-24.95%	76.40	-20.98%	99.20	-18.65%
Alliant Energy	36.85		63.20		84.11		105.02	
MidAmerican Energy	30.26		51.80		73.33		94.86	
Consumers Energy	64.25		95.00		125.75		156.50	
Midland Power Coop	47.85		75.70		103.55		131.40	

**COMMERCIAL/INDUSTRIAL RATE COMPARISON**

	7,500 kWh	% *	10,000 kWh 40KW	% *	12,500 kWh 50KW	% *	30,000 kWh 100 KW	% *
<b>SUMMER</b>								
<b>Ames Electric Svcs.</b>	\$ 835.50	7.61%	\$ 885.00	-24.37%	\$ 1,371.25	-5.53%	\$ 2,875.00	-10.60%
Alliant Energy	833.58		1,089.82		1,362.28		3,218.44	
MidAmerican Energy	700.21		898.81		1,097.41		2,487.58	
Consumers Energy	908.50		1,381.20		1,707.75		3,523.00	
Midland Power Coop	663.50		1,311.00		1,638.75		3,634.00	
<b>WINTER</b>								
<b>Ames Electric Svcs.</b>	685.50	-3.12%	1,023.00	-3.28%	1,241.25	-5.25%	2,615.00	-9.27%
Alliant Energy	603.11		704.04		880.05		2,104.58	
MidAmerican Energy	655.23		834.31		1,013.40		2,266.98	
Consumers Energy	908.50		1,381.20		1,707.75		3,523.00	
Midland Power Coop	663.50		1,311.00		1,638.75		3,634.00	

\* % indicates difference in A.M.E.S. rates compared to average of other four utilities.

NOTE: Some utilities also offer optional rates for electric heat, time-of-use, etc.

**ENERGY COST ADJUSTMENT FOR 2012 RATE COMPARISON**

**SUMMER RATE PERIOD**

	Residential	Commercial	Industrial		
Ames Electric Svcs.	\$ - 0.00540	\$ - 0.00540	\$ - 0.00540	Ames Electric Svcs.	June, July, Aug, Sep
Alliant Energy	0.01810	0.01810	0.02220	Alliant Energy	June 16 - Sep 15
MidAmerican Energy	N/A	N/A	N/A	MidAmerican Energy	June, July, Aug, Sep
Consumers Energy	0.00050	0.00050	0.00050	Consumers Energy	N/A
Midland Power Coop	0.00900	0.00900	0.00900	Midland Power Coop	N/A

## RESIDENTIAL WATER RATE COMPARISON

Iowa Cities of 10,000 and Over Population  
Rates as of September 2011

### *With Softening*

	Population Served	Minimum	600 cf	1,000 cf	10,000 cf	50,000 cf	100,000 cf
Ames	58,965	\$ 9.56	\$ 20.78	\$ 28.26	\$ 225.23	\$ 1,088	\$ 2,176
Ankeny	45,582	6.79	21.19	34.02	345.10	1,721	3,456
Boone	12,600	7.37	24.02	37.34	533.28	1,686	3,362
Cedar Rapids	126,326	9.90	20.10	26.90	188.52	850	1,666
Iowa City	67,831	6.41	21.36	33.32	243.62	1,104	2,179
Marshalltown	27,552	5.50	14.56	20.60	157.75	695	1,384
Newton	15,579	8.38	14.66	20.94	129.44	600	1,206
W. Des Moines	61,500	3.00	22.35	35.25	325.80	1,619	3,237
Ames Rank Among 23		7	14	17	19	12	12

### *With Other Treatment*

	Population Served	Minimum	600 cf	1,000 cf	10,000 cf	50,000 cf	100,000 cf
Cedar Falls	39,260	\$ 9.21	\$ 14.43	\$ 17.91	\$ 75.30	\$ 321	\$ 623
Fort Dodge	25,206	10.84	18.90	28.56	200.26	849	1,569
Marion	34,768	10.27	14.04	19.06	131.27	601	1,170
Sioux City	82,648	9.07	20.15	31.23	229.45	1,028	1,881
Ames Rank Among 33		10	16	22	24	15	15

Range		\$ 0.00	\$ 9.17	\$ 13.97	\$ 70.21	\$ 305	\$ 563
	to	14.29	32.26	53.25	533.28	2,663	5,325
Median Rate		\$ 8.20	\$ 20.51	\$ 28.86	\$ 230.75	\$ 1,011	\$ 1,925
Ames, % of Median		116.6	101.3	97.9	97.6	107.6	113.0

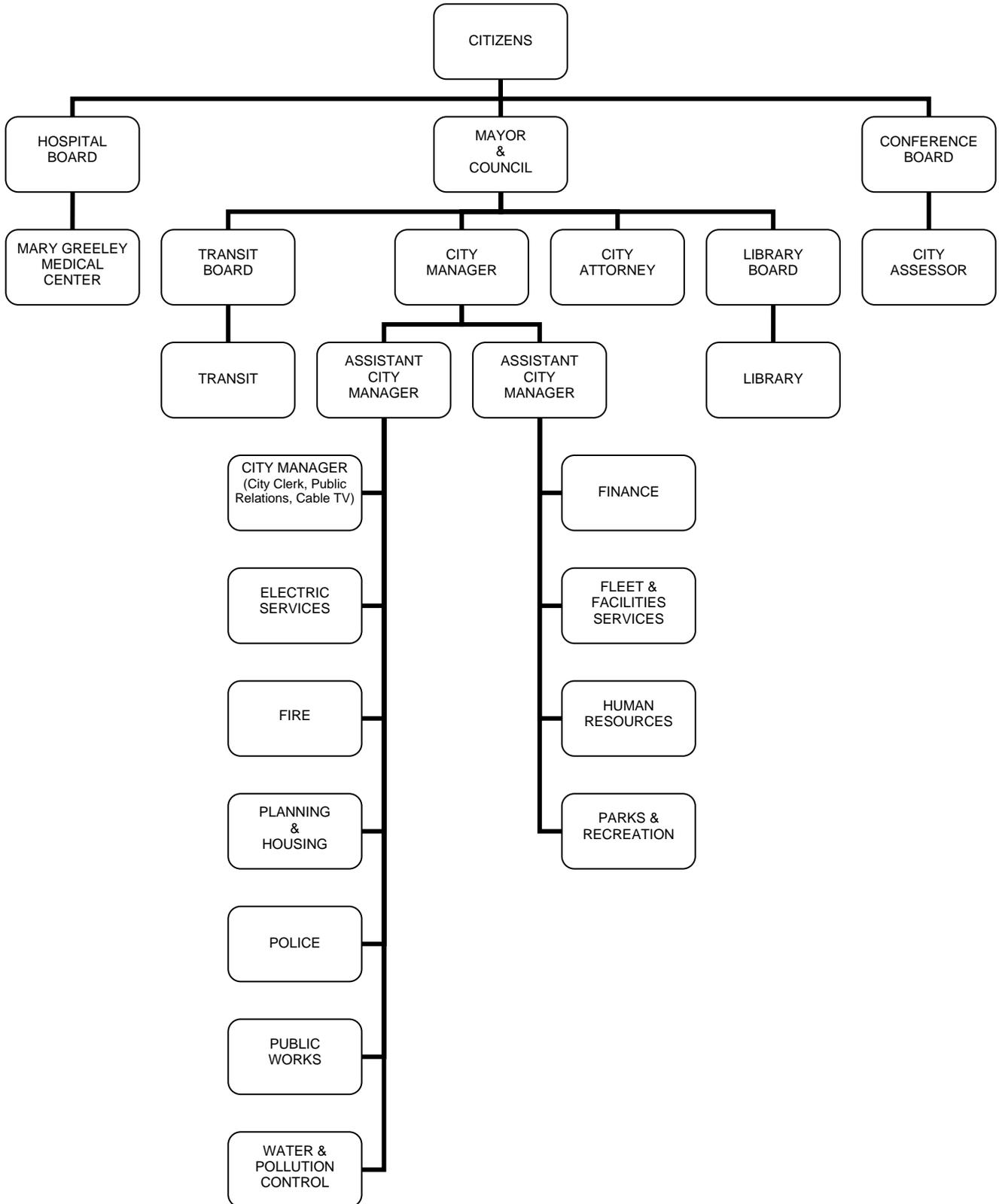
## RESIDENTIAL SEWER SERVICE CHARGE COMPARISON

Iowa Cities of 10,000 and Over Population  
Rates as of September 2011

	Population Served	Minimum	600 cf	1,000 cf	10,000 cf	50,000 cf	100,000 cf
Ames	58,965	\$ 7.87	\$ 19.93	\$ 27.97	\$ 208.87	\$ 1,013	\$ 2,018
Ankeny	45,582	14.41	38.31	54.24	430.61	2,089	4,194
Boone	12,600	3.00	50.82	82.70	800.00	3,988	7,973
Cedar Falls	39,260	13.30	20.46	27.62	188.72	905	1,800
Cedar Rapids	126,326	15.35	21.43	27.51	164.31	772	1,532
Fort Dodge	25,206	14.04	18.12	26.28	209.88	1,026	2,046
Iowa City	67,831	8.15	28.10	44.06	403.16	1,999	3,994
Marshalltown	27,552	10.27	20.83	27.87	186.27	890	1,770
Newton	15,579	7.38	16.86	26.34	239.64	1,188	2,373
Sioux City	82,648	10.63	26.58	42.52	407.34	2,024	4,043
W. Des Moines	61,500	3.00	24.83	39.38	366.75	1,822	3,641
Ames Rank Among 37		20	26	25	29	29	27

Range		\$ 1.92	\$ 11.08	\$ 15.13	\$ 106.25	\$ 511	\$ 1,018
	to	25.20	50.82	82.70	800.00	3,988	7,973
Median Rate		\$ 8.15	\$ 23.16	\$ 32.22	\$ 247.80	\$ 1,191	\$ 2,377
Ames, % of Median		96.6	86.1	86.8	84.3	85.1	84.9

# CITY OF AMES, IOWA ORGANIZATIONAL CHART



## AMES CITY COUNCIL APPOINTEES

<b>Name</b>	<b>Title</b>	<b>Phone Number</b>
Steve Schainker	City Manager	515-239-5101
Judy Parks	City Attorney	515-239-5146

## CITY OF AMES, IOWA, DEPARTMENT HEADS

<b>Name</b>	<b>Department</b>	<b>Phone Number</b>
Donald Kom	Electric	515-239-5171
Duane Pitcher	Finance	515-239-5113
Shawn Bayouth	Fire	515-239-5414
Paul Hinderaker	Fleet Services/Facilities	515-239-5520
Julie Huisman	Human Resources	515-239-5199
Vacant	Library	515-239-5630
Vacant	Parks and Recreation	515-239-5350
Vacant	Planning & Housing	515-239-5400
Chuck Cychosz	Police	515-239-5130
John Joiner	Public Works	515-239-5162
Sheri Kyras	Transportation – CyRide	515-239-5563
John Dunn	Water & Pollution Control	515-239-5150

# City of Ames Honors

Aaa Bond Rating for 2013, from Moody's Investors Service.

The Healthy Iowa Community Award for 2012 was presented to the City of Ames by the Academy for a Healthy Iowa – a collaboration of the Iowa Department of Public Health, Governor's Council on Physical Fitness and Nutrition, and Wellness Council of Iowa. Award winners were selected based on providing access to wellness, programming, financial commitment, measurability, and sustainability.

Ames Electric Services was one of 176 of the nation's more than 2,000 public power utilities to earn "Gold Level" Reliable Public Power Provider™ (RP<sup>3</sup>) recognition from the American Public Power Association (APPA) for providing consumers with the highest degree of reliable and safe electric service in 2012. The Reliable Public Power Provider designation is awarded based on proficiency in four key disciplines: reliability, safety, training, and system improvements.

The City received the Wellness Councils of America (WELCOA) Well Workplace Gold designation in September 2012. For 19 consecutive years, the City of Ames has been designated as a Well Workplace; building from bronze level to the first gold designation in 2000. Gold Well Workplaces are companies that have successfully built comprehensive worksite wellness initiatives and are demonstrating and documenting concrete outcomes.

The Water Pollution Control (WPC) Facility received a *Platinum-22 Peak Performance Award* from the National Association of Clean Water Agencies (NACWA) in 2012. This award recognized the facility and its staff for 22 consecutive years with 100% compliance with its discharge permit. In the 21+ years since the plant came online, it has met over 24,000 numerical limits without a single violation. According to NACWA's tracking, there are only two facilities in the country with longer compliance records.

Fleet Services was recognized in 2011, and again in 2012, as one of the "100 Best Fleets in North America" by Government Fleet Magazine. This award recognized excellence in 12 categories: accountability, use of technology, collaboration, creativity, celebration, evidence of a high trust culture, performance recognition, doing it right the first time, quick efficient turnaround, competitive pricing, staff development, and resources stewardship.

The Arnold O. Chantland Resource Recovery Plant was selected as the "Facility of the Year in Material Recovery" at the 19<sup>th</sup> Annual North American Waste-to-Energy Conference held in Lancaster, PA. The event was co-sponsored by the Energy Recovery Council, the American Society of Mechanical Engineers, and the Solid Waste Association of North America.

Certificate of Achievement for Excellence in Financial Reporting, Government Finance Officers Association. Every year since 1978/79.

Distinguished Budget Presentation Award, Government Finance Officers Association. Every year since 1986/87.

Tree City USA for 28 consecutive years.



## Mission Statement

We are caring people, providing quality programs  
with exceptional service to a  
community of progress.

### We Value...

- Continuous improvement in our organization and our services.
- Innovation in problem solving.
- Employee participation in decision making.
- Personal and professional development.
- Each other as we work together to serve the community.

### We Are...

- Proud to provide superior services to our community.
- Professional and objective as we address public concerns and needs.
- Fair, flexible, and helpful in our actions.
- Efficient and fiscally responsible.
- Proactive in reviewing and evaluating the type and focus of our services.

**Caring People, Quality Programs, Exceptional Service**