

YOUR CITY OF AMES 10/11 PROGRAM BUDGET

COUNCIL PERSON

Ann Campbell, Mayor

Jeremy Davis

Matthew Goodman

Jami Larson

Riad Mahayni

Peter Orazem

Thomas Wacha

WARD

At Large

3rd Ward

At Large

2nd Ward

4th Ward

At Large

1st Ward

TERM EXPIRES

12/31/13

12/31/13

12/31/11

12/31/11

12/31/11

12/31/13

12/31/13

CITY STAFF

Steve Schinker, City Manager

Bob Kindred, Assistant City Manager

Sheila Lundt, Assistant City Manager

Duane Pitcher, Director of Finance

Carol Collings, Budget Officer



City Manager's Office

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Mayor and Ames City Council Members:

Attached is the adopted budget for fiscal year 2010-11. Compared to prior years, you will note that there are very few new initiatives reflected in this administrative/financial plan for the City. Because of the difficult economic environment in which we find ourselves, it is my intent to accomplish two objectives: 1) offer a budget that maintains the same level of service for the numerous programs we provide; and 2) mitigate the impact of property taxes, user fees, and utility rates on our citizens.

It should come as no surprise that the development of this budget was challenging for all involved in its preparation. However, because of prudent budget decisions made in the past by the City Council and adherence to conservative fiscal policies, we are in the fortunate position of being able to weather this financial storm easier than many other public and private entities.

While expenditures reflected in this document equal \$183,279,924, it is difficult to draw meaningful conclusions from this total, since the City operates a variety of utilities and enterprise funds. Therefore, I have attempted to provide you with the following major highlights from the budget.

GENERAL FUND OPERATIONS – Property Tax Rate Decrease

The majority of our property tax receipts are utilized to pay for law enforcement, fire/rescue, library, parks and recreation, and planning services. **To support these services, the budget calls for a reduction in the City tax rate from \$10.86/\$1000 of taxable valuation to \$10.85/\$1,000 of taxable valuation.** In the face of significant reductions in General Fund revenues such as building fees, interest earnings, and local option tax receipts, the Department Heads have worked hard to offset this downturn in revenues by holding the expenditure increase to only 2.3%. Holding down expenses allowed us to budget for the implementation of a major new initiative in our Law Enforcement Activities with no increase in the property tax rate. Given the fact that 77% of their budgets is driven by personnel costs, many of which are set by collective bargaining contracts, the proposed increase in expenditures is very reasonable.

As was the case in previous years, this tax rate reduction was further made possible because of balances in two of our funds. In FY 2010-11, we will continue this strategy by applying \$800,000 from the available balance in the Debt Service Fund to partially support our principal and interest obligation for G.O. Bonds, and \$185,000 from the Fire and Police Trust Fund to partially support our contribution to the state-mandated retirement system for our police officers and firefighters.

Safe Neighborhoods Team

The establishment of this new team in the Police Department is part of a strategy to meet the City Council's goal of "Strengthening Neighborhoods". The budget includes \$217,000 for this new initiative (\$60,000 in FY 2009/10 for a new patrol car, training, and outfitting new officers as well as \$157,000 in FY 2010/11 for the ongoing costs for one new Sergeant and one new Police Officer position). These two new positions will be united with our Party Response Team to form a new five-person unit.

The mission of this new team will be to lead a department-wide effort to build stronger relationships in areas with a high (or growing) volume of calls to police. In addition, the Safe Neighborhoods Team will expand the department's ability to provide intensive patrol in response

to neighborhood concerns or emerging crime trends. These additional officers, combined with the commitment to strengthening relationships, will provide a visible resource for citizens concerned about crime.

Building Safety Program

The one program impacted most by the downturn in the economy is our building inspection activities. Each year we attempt to match building, plumbing, and electric permit revenue with our expenditures to support these inspection activities. Because it is impossible to predict precisely how many inspections we will engage in each year, sometimes revenues exceed expenditures in a year, while other times the expenditures exceed revenues. Unfortunately, in FY 2009-10 we are estimating a shortfall in revenue of over \$200,000 and over \$100,000 in FY 2010-11. To mitigate the impact of the revenue reductions, we will not fill a vacant Building Inspector position, and will reassign a supervisory position to help administer capital improvement projects in the Electric Services and Public Works Departments that were originally planned to be contracted out. Interestingly, while permit revenue is down significantly, the number of construction permits is not. It appears we are experiencing an increase in smaller renovations rather than new, larger projects. To eliminate any more inspectors from this program will negatively impact service levels in an area that the City Council has established as a primary goal to improve.

Recreational Opportunities

As you will recall, we were informed by the Ames Community School District officials after our budget was certified for 2009-10 that they would no longer be willing to “subsidize” the City’s recreation programs by providing the use of their facilities at no charge. They indicated that the cost to the City would be approximately \$88,000 per year and that it was their intent to initiate this charge immediately. This change in our long-standing policy where no fees have been levied was problematic to us because of the magnitude of the charges and the fact that our fees had already been established for the year.

Over the past months we have worked closely with the School District representatives to determine what the actual incremental cost are being incurred to allow the City to use their facilities for our recreation programs. Upon further analysis, it appears the actual incremental costs to the School District are approximately \$3,500 per year, or about \$1.25 per participant, which is significantly less than the \$88,000 that we were first quoted.

While I regret that the School District will begin charging us to use their facilities, I understand that their limited funds will not allow them to continue this practice. Therefore, the budget includes fee increases to pay for this new facility charge to the Ames School District for the incremental costs associated with lighting and sanitary sewer usage by our participants.

RESOURCE RECOVERY UTILITY – No Per Capita or Tipping Fee Increase

The financial condition of the Resource Recovery operation remains strong. Therefore, the property tax support for this operation, allocated on a per capita basis to the City and all of the other municipalities in Story County that utilize our facility, will remain at \$10.50. The tipping fee we charge the haulers who deposit their garbage for processing at our plant will remain at \$52.75 per ton.

Of the \$723,429 per capita needed to fund our operation, \$423,475 will come from the taxpayers of Ames in FY 2010-11. This total financial obligation is the same as in previous years. However, in the past, \$315,000 of this total was reflected in our Debt Service Levy and the remaining \$108,475 in the General Levy. With the outstanding debt now paid off, the total obligation will be reflected only in the General Levy. While the overall tax levy will not be impacted, the General Levy will be increased significantly this year.

STORM SEWER UTILITY– No Rate Increase

No increase is being recommended in our \$3.00 monthly storm sewer utility fee. In FY 2010-11, as

directed by the Council, staff will be providing options for modifying the fee structure to reflect impervious land differences. If implemented, these modifications will result in higher fees for some property owners and less for others. The intent would be revenue neutral overall. However, since the Environmental Protection Agency's Phase II Storm Water Regulations will require significantly more revenue from this utility to meet these obligations, a fee increase might be needed as early as FY 2012-13. Revenue increases may also be needed to administer the new program.

An interesting new initiative is reflected in the Storm Sewer Maintenance and Sanitary Sewer Maintenance programs. A new Jet Vac machine will be purchased to allow our City crews to accomplish more sewer cleaning than is being accomplished by private companies with whom we currently contract.

WATER UTILITY – 10% Rate Increase

Our five-year financial projections indicate we will need four consecutive years of water rate increases in order to finance a new 15 MGD treatment plant. Because of the impact of the debt associated with this capital project, we have worked hard to hold the line on operational costs in this utility. Budgeted operating expenses in FY 2010-11 are basically flat.

It appears that the new seasonal rate structure and Smart Water conservation programs have been effective in reducing water demand and the associated operating costs.

WATER POLLUTION CONTROL UTILITY – 9% Rate Increase

Current projections indicate that a series of four consecutive increases will be needed to cover the projected operational and capital improvement costs for our sanitary sewer utility. The FY 2010-11 budget includes a 9.0% increase in operational expenses. This total includes an update to our flood notification system, along with \$150,000 to shift from in-house application of bio-solids to a contracted service. Without these two commitments, the operational increase would be only 1.7%.

ELECTRIC UTILITY – No Rate Increase

Last year, we predicted that a rate increase would be needed in this utility. However, because many of our most costly capital improvement projects have been delayed, a rate increase to finance these projects can likewise be delayed. Current projections now indicate a need for a rate increase in each of the following two years.

Even without a rate increase, our customers will experience an increase of approximately 5% in their total bill. This is because the Energy Cost Adjustment (ECA) portion of their bills will increase due to the cost of our recently approved coal transportation and wind energy contracts. In an effort not to exacerbate these costs, the FY 2010-11 budget calls for only a 3.1% increase in expenditures over the previously adopted budget. This total is being accomplished even in the face of a \$600,000 increase in contracted ash hauling and \$190,000 for a new, automated electric outage management system.

OTHER PROGRAMS OF WHICH TO TAKE NOTE

We have some good news related to two of our operations. In previous years, I expressed concern for the Homewood Golf Course and Ice Arena Funds because of insufficient balances. By the end of FY 2010-11, we expect to have grown our available balances to meet our desired goals.

This year, I need to call your attention to three other programs where expenditures are exceeding the associated revenue. First, maintaining our two cemeteries will require a \$26,565 property tax subsidy. While this is not an enterprise fund, we traditionally try to finance this operation from its own revenue. However, a major decrease in interest revenue is preventing this goal from being achieved. Second, the Parking Fund will require dipping into our available balance by \$61,558. While expenditures are actually down from previous year's adopted level, the projected revenue for FY 2010-11 is down even more. It appears this decrease in revenue is due to fewer tickets being written. Because of the economic downturn, fewer shoppers are parking in our commercial areas. In addition, the Council continues to waive parking regulations to support Downtown events that have resulted in anywhere from \$12,000 to

\$19,000 per year in lost revenues over the past five years. Third, our leased housing program continues to reflect the trend whereby the federal funds provided to administer this service are inadequate to cover our administrative expenses. In FY 2010-11 we will be able to finance this shortfall from an available balance. However, it appears that within the next two years there will be insufficient monies in the fund balance to continue this program. We could discontinue providing the service (the Department of Housing and Urban Development (HUD) will assign another housing authority to administer the program), contract it out to another housing agency, or rely on other City funding sources to finance this service.

The City of Ames is very fortunate to have a group of department heads who are committed to maintaining the highest quality of service to our customers even in the face of these troubling financial times. We owe them our special thanks for this dedication. In addition, I would like to thank Duane Pitcher, Carol Collings, Nancy Masteller, Sharon Hjortshoj, Sheila Lundt, and Bob Kindred for their leadership in developing this Program Budget for fiscal year 2010-11.

Sincerely,

Steven L. Schainker
City Manager



CITY COUNCIL GOALS



Established: January 22, 2010
To be Accomplished By: December 31, 2011

GO GREEN TO PROMOTE ENVIRONMENTAL SUSTAINABILITY

- Promote and educate Ames residents about community-wide sustainability
- Increase availability of alternative forms of transportation

PROMOTE ECONOMIC DEVELOPMENT

- Promote Ames as a regional center
- Support private sector growth to improve quality of life, increase number of jobs, develop stronger tax base
- Beautify entrances to Ames

CREATE AND PROMOTE A COMMUNITY VISION

- Lead major entities in Ames to create a common community vision
- Once established, promote the community vision

REJUVENATE CAMPUSTOWN

- Partner with ISU, GSB, and private sector to redevelop and revitalize Campustown
- Increase safety, security, and cleanliness of Campustown
- Work to support an enduring Campustown Action Association

STRENGTHEN AND PROTECT OUR NEIGHBORHOODS FOR A UNITED AMES

- Work with ISU and GSB to enhance interactions between students and residents
- Find creative and bold ideas to address crime
- Continue working toward a more welcoming community

FURTHER STREAMLINE AND IMPROVE GOVERNMENT PROCESSES

- Work to make City Council meetings and City processes more efficient and effective
- Revisit City Code, policies, and procedures to streamline processes
- Promote Ames as a welcoming place to do business by embracing a “can do” attitude

CITY COUNCIL GOALS

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GO GREEN TO PROMOTE ENVIRONMENTAL SUSTAINABILITY

- **Promote and educate Ames residents about community-wide sustainability**

Status:

- *The City Manager and Mayor will explore the possibility of sharing the ISU Sustainability Coordinator position.*
- *If the services of the ISU Sustainability Coordinator can be secured, have this person, along with a citizen taskforce, initiate development of a community-wide Sustainability Plan.*
- *Provide a report to Council outlining what the City and other groups are doing to educate the community on sustainability efforts.*
- *Explore with other groups what they are willing to do to partner in extension/outreach (promotion/education) related to community-wide sustainability.*
- *Continue government efforts with staff reporting quarterly to Council (focusing on at least one topic each quarter).*

- **Increase availability of alternative forms of transportation**

Status:

- *No later than October 1, 2010, hold a workshop with staff on existing trail system and priorities, including the identification of needed easements, estimated construction costs, and connecting links to outside the City.*
- *Schedule a meeting among the City, CyRide Board, and Ames Community School District to discuss future mass transit needs.*

PROMOTE ECONOMIC DEVELOPMENT

- **Promote Ames as a regional center**

Status:

- *The City Manager will meet with Mr. Wolford to determine what specific actions are needed in order to facilitate the development of the regional commercial area along E. 13th Street.*
- *The City Manager will ask the Convention and Visitors Bureau to present to the Council its report regarding the need for flat space.*
- *The City Manager will approach the South Ames Business Organization about the possibility of working together to promote this area for development.*

- **Support private sector growth to improve quality of life, increase number of jobs, develop stronger tax base**

Status:

- *The City Manager will contact the Ames Economic Development Commission to encourage them to attend ISU Career Fairs to promote Ames area employment opportunities.*
- *In order to accomplish the development of the new industrial park along E. 13th Street, the City Council and Ames Economic Development Commission will approach the Story*

County Board of Supervisors to formally request they purchase the land for the park. In addition, the City will include this project in our list of federal funding requests from our legislatures.

- **Beautify entrances to Ames**

Status:

- *The City staff will meet with ISU, ACVB, Chamber, and IDOT to develop signage plans (entryway and directional) that can be implemented by early 2011.*

CREATE AND PROMOTE A COMMUNITY VISION

- **Lead major entities in Ames to create a common community vision**

Status:

- *Susan Gwiasda will research the process used by the Dubuque foundation to create a community vision and, if desired, invite them to Ames to discuss their experience with the Council.*
- *The City Manager will present to Council a draft RFP for visioning consultants.*

- **Once established, promote the community vision**

Status:

- *Action steps for implementing the community vision will be approved after the vision is established.*

REJUVENATE CAMPUSTOWN

- **Partner with ISU, GSB, and private sector to redevelop and revitalize Campustown**

Status:

- *Select a master developer and plan for the City's and ISU's contribution to the project.*
- *The Mayor, City Manager, and GSB representative will meet with the ISU Administration regarding interest in cooperating in determining what services should be provided by whom in the area.*
- *The City staff will serve as an informational resource for ISU and GSB to explore the ideas of a community theater.*

- **Increase safety, security, and cleanliness of Campustown**

Status:

- *The Police Chief will meet with rental property owners to educate and encourage participation in the Crime-Free Housing Program.*
- *The Student Affairs Commission will be asked to work with the Campustown Action Association and Campustown Student Association to identify the issues related to safety, security, and cleanliness in Campustown.*

- **Work to support an enduring Campustown Action Association**

Status:

- *The City Manager will invite the Campustown Action Association to a workshop to educate the City Council about the mission of the organization and future plans.*
- *The Mayor will approach the Chamber of Commerce about their willingness to provide support to the Campustown Action Association.*

STRENGTHEN AND PROTECT OUR NEIGHBORHOODS FOR A UNITED AMES

- **Work with ISU and GSB to enhance interactions between students and residents**

Status:

- *The City Council will review the prior GSB report that dealt with reconstituting a landlord/tenant service and host a roundtable discussion with landlords, GSB, and ISU Administration.*
- *The Student Affairs Commission will be requested to: 1) provide ideas for making the City's website more useful for students (telling what they can do, not just what they can't do); 2) make suggestions as to how the City can plug into the University's orientations; and 3) offer a strategy for the City to partner with ISU to disseminate information via the University's e-mail list.*

- **Find creative and bold ideas to address crime**

Status:

- *The City Council will evaluate the Police Chief's "Safe Neighborhoods Team" concept.*
- *The Police Chief will report on the status of the Crime-Free Housing Program along with recommendations to increase participation and to improve the program.*

- **Continue working toward a more welcoming community**

Status:

- *Request the City staff to suggest ways for the City Council to continue to promote United Ames.*
- *Sheila Lundt will develop a strategy to coordinate social services for new families involved in public-assisted housing when they sign up for the program that coordinates daycare, schooling, skill development, housing, and other acclimation efforts to Ames.*
- *Each Council Member has agreed to commit to at least one of the following communication techniques one time per month:*
 - * *knock on doors for one hour*
 - * *meet with neighborhood associations*
 - * *organize and attend a "coffee"*
 - * *upon request, attend a "Street 'N Greet" event*
 - * *develop the use of technology, e.g., list serves for City Council*

FURTHER STREAMLINE AND IMPROVE GOVERNMENT PROCESSES

- **Work to make City Council meetings and City processes more efficient and effective**

Status:

- *Council members have agreed that they will:*
 - * *allow staff to give more succinct presentations*
 - * *rely on previous reports and limit the number of requests for more information*
 - * *empower the Mayor to move meetings along (citizens and Council)*
 - * *commit to compromise whenever possible to reach consensus*
 - * *clarify their position on each issue before a referral is made to staff*
 - * *be discerning in referring issues to the staff for action*
 - * *ensure that staff doesn't need more clarification for assignments*
 - * *ask questions of staff in advance of the meetings, rather than doing it publicly at Council meetings*

- **Revisit City code, policies, and procedures to streamline processes**

Status:

- *The Planning staff will present an overview to the Council of the current Land Use Policy Plan so that the Council will gain a better understanding of what is in it and also agreed to a timetable for a regular review of the plan.*

- *The Council will hold a fact-finding workshop inviting members of the business community (companies that left Ames, companies that entered Ames, business groups, architects, landlords, citizens) to identify which code, policy, or procedure requirements are causing problems.*
- **Promote Ames as a welcoming place to do business by embracing a “can do” attitude**
Status:
 - *The City Manager will recommend techniques for improving feedback regarding City development-related approval processes.*
 - *The City Manager will work with the AEDC to determine how to better utilize their business climate survey.*
 - *The Assistant City Manager will lead a team to improve our Development Review Team process.*

City of Ames Honors

Ames Electric Services was one of 84 of the nation's more than 2,000 public power utilities to earn Reliable Public Power Provider™ (RP₃) recognition from the American Public Power Association (APPA) for providing consumers with the highest degree of reliable and safe electric service in 2008. The Reliable Public Power Provider designation is awarded based on proficiency in four key disciplines: reliability, safety, training, and system improvements.

The Water Pollution Control (WPC) Plant received a *Platinum-19 Peak Performance Award* from the National Association of Clean Water Agencies (NACWA). This award recognizes the facility and its staff for 19 consecutive years with 100% compliance with its discharge permit. In the 19+ years since the plant came online, it has met over 20,000 numerical limits without a single violation. According to NACWA's tracking, there are only two facilities in the country with longer compliance records.

In October 2007, Ames' water was voted "best tasting water in Iowa".

The City of Ames' Fire Department received an improvement in its fire department rating from the Insurance Services Office (ISO). ISO is a privately funded agency that sets fire insurance rates for many insurance companies. ISO rates communities on a scale of 1 to 10, with 1 being the best a community could obtain. The City of Ames has been rated a 4 for the past two decades. The new ISO rating for the City of Ames is a 3. There is no city in Iowa with an ISO rating higher than a 3.

The City received the Wellness Councils of America (WELCOA) Well Workplace Gold designation in September 2007. For 14 consecutive years, the City of Ames has been designated as a Well Workplace; building from bronze level to the first gold designation in 2000. Gold Well Workplaces are companies that have successfully built comprehensive worksite wellness initiatives and are demonstrating and documenting concrete outcomes.

Aaa Bond Rating for 2009, from Moody's Investors Service.

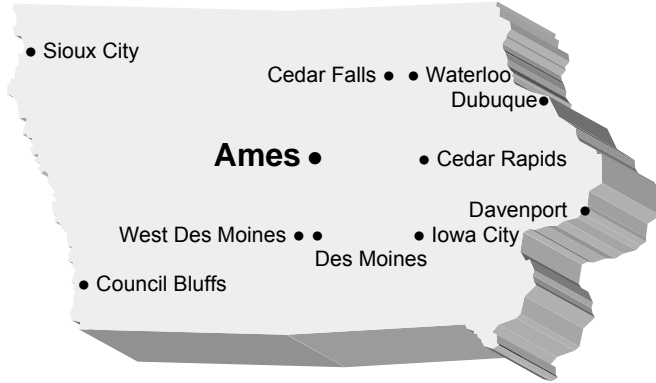
Certificate of Achievement for Excellence in Financial Reporting, Government Finance Officers Association. Every year since 1978/79.

Distinguished Budget Presentation Award, Government Finance Officers Association. Every year since 1986/87.

Tree City USA for 24 consecutive years.

THE AMES COMMUNITY – MISCELLANEOUS STATISTICS

How the town was named....Ames was laid out, owned and named by the Blair Land Company. The company's chief engineer, John I. Blair, met Oakes Ames, a State Representative from Massachusetts, in 1863 when Mr. Ames' interest in the expansion of the railroad brought him to the Midwest. A year later, the flat lowlands between the Skunk River and Squaw Creek were named "Ames".



Conveniently located....Near the crossroads of the nation, where I-35 and I-80 intersect, Ames is centrally located to all points. Interstate road systems place Ames just a few hours drive from Minneapolis, Kansas City, Omaha, Chicago and St. Louis. Des Moines, the state capital, is only 30 minutes away.

Date of Incorporation: 1869

Form of Government: Council – Manager

Fiscal Year: July 1 through June 30

Area: 24.23 square miles

POPULATION	
1970	39,505
1980	45,775
1990	47,198
1995	48,691
2000	50,731
Ames is the home of Iowa State University with a student population of about 25,000.	

SCHOOL ENROLLMENT	
1970	6,032
1980	5,031
1990	4,802
2000	4,754
2007	4,351
2008	4,340
2009	4,360

UTILITIES CUSTOMERS	
Electric	24,283
Water	16,618
Wastewater	16,538
Storm Sewer	24,897
Yard Meter/Irrigation	1,931

MISCELLANEOUS CENSUS INFORMATION		CLIMATE	
Median Age of Population	23.6 years	Average Winter Temperature	20.8 degrees
Median Household Income	\$ 36,042	Average Summer Temperature	71.8 degrees
		Average Annual Rainfall	33.4 inches
		Average Annual Snowfall	30.8 inches
Police Protection – One Station		Fire Protection – Three Stations	
53 Sworn Officers		39 Full-time Firefighters	
		Library – One Main	
		Bookmobile	

RANKED NATIONALLY AS A GREAT PLACE TO LIVE
Ranked 53 out of "100 Best Places To Live" according to <u>Money Magazine</u> (2008)
<i>Ranked sixth smartest city in America by <u>Forbes Magazine</u> for 7.23% of Ames' population having doctorates, 93% graduating from high school, and more than 46% having a bachelor's degree or higher (2008)</i>
Story County ranked #2 by CNNMoney.com for "Top Places to Live a Long Life", with a life expectancy of 81.02 years (2008)
<i><u>Mother Earth News</u> wrote that Ames is "one of the greatest places you've never heard of" due to the small-town feel with big-city amenities and its actions to make the city a greener and healthier place to live. (2008)</i>
Ames was listed as one of <u>Business Week's</u> 50 most kid-friendly small towns and suburbs in the U.S. based on low crime rates, cost of living, good schools, test scores, and culture. (2008)
<i>America's Promise Alliance and Capital One honored Ames as one of 100 communities that find unique and effective ways to ensure their young people receive the resources necessary to stay in school and succeed. (2008)</i>
Ames was chosen for "Tourism Community of the Year" by the Iowa Department of Economic Development. (2008)

BUDGET CALENDAR

State statute requires a municipality to certify its budget by March 15. This general schedule is followed each fiscal year in order to ensure that the March 15 deadline is met. A goal during the entire process is to encourage citizen involvement in the annual budget decision making process through public hearings and informational meetings.

SPRING

Resident Satisfaction Survey administered to 1,350 residents asking funding priorities, effectiveness of services, and preferred changes in emphasis/service levels. All results are reviewed with the City Council prior to the start of the budget process.

AUGUST SEPTEMBER

Departments prepare Capital Improvement (CIP) project information for the 5-year plan and begin preparation of amended 09/10 and proposed 10/11 operational budgets. Resident Satisfaction Survey results are presented to the City Council.

OCTOBER

October 6 – Public town budget meeting to receive input from residents for budget service levels and projects. The meeting is televised and the public can call in and e-mail questions.

NOVEMBER DECEMBER

November 24 – City Council budget meeting to review issues, priorities, and preferences in service levels for the 10/11 budget. Staff drafts 5-year CIP. PROBE meetings (Productive Review of Budget Entries) are conducted with Assistant City Managers, Finance Director, Budget Officer, and City departments. All revenues, operational program costs, and current year CIP adjustments are reviewed.

JANUARY

City Manager holds budget review meetings with departments. The City Manager's recommended draft budget document is prepared. **January 19 – CIP workshop** with City Council. **January 26 – Public hearing** for resident input on CIP.

FEBRUARY

January 29 and February 2, 3, 4, 9 – City Council reviews entire program budget with department heads in five (5) **public meetings** held on one afternoon and four evenings.

MARCH

March 2 – Final budget hearing and adoption of amended 09/10 budget and 10/11 budget. **State statute requires the budget be certified with the County Auditor by March 15.**

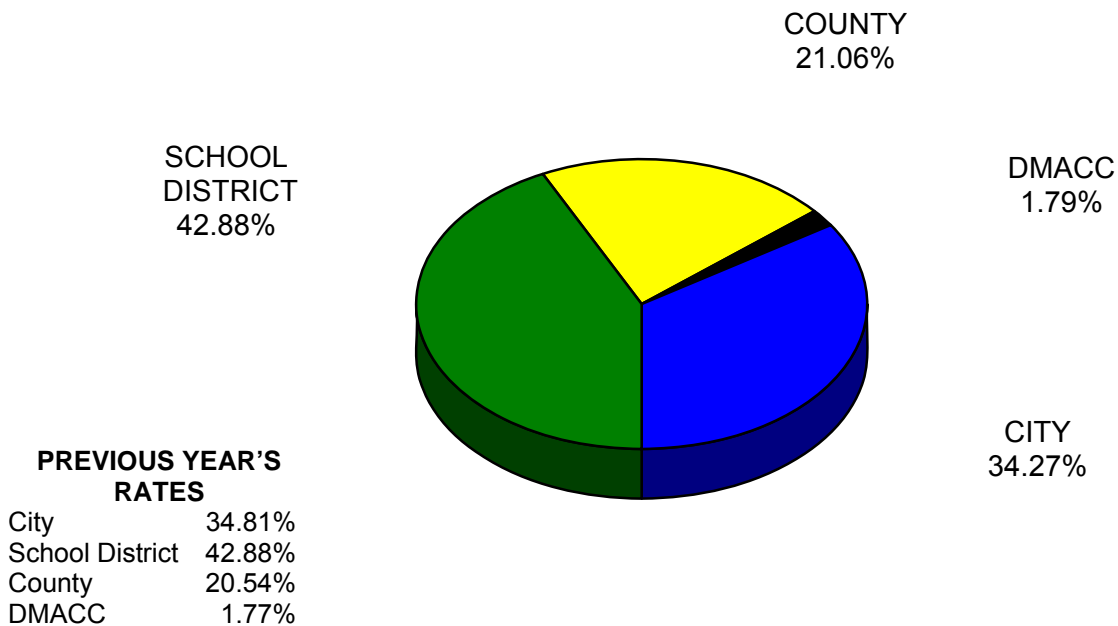
MAY

Departments review their budgeted revenues and expenses in May in order to make adjustments which will more accurately reflect the City's anticipated revenues and expenses for the fiscal year ending June 30. **After City Council review and approval, the amendments are submitted to the County Auditor by the end of May as required by State statute.**

PROPERTY TAXES

Property taxes are certified July 1 with the first half due on or before September 30 and the second half due on or before March 31. The first half taxes become delinquent on October 1 and the second half taxes become delinquent on April 1. There is a 1% per month penalty for delinquency. Taxes are collected by the County and distributed to the City in proportion of its levy to all levies.

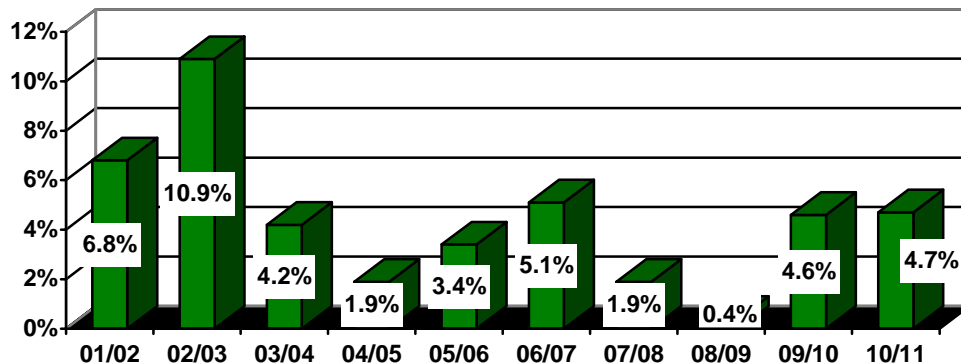
**BREAKDOWN OF PROPERTY TAXES PAID
2009/10 RATES**



City property taxes are about one-third of a resident's total property tax bill. The other taxing bodies are the School District, Story County, and the Des Moines Area Community College.

VALUATION GROWTH

VALUATION PERCENTAGE INCREASE 10 YEARS OF DATA



CITY OF AMES, IOWA

The 2010/11 budget is based on a 4.7% increase, or \$95,399,167 in additional taxable valuation for the City. The average valuation increase over the last ten years is 4.4%. The total taxable valuation of \$2,126,174,883 is made up of the following components:

	Taxable Valuation	Percentage of Valuation	Change From Prior Year
Residential property	1,143,094,631	53.8%	6.0%
Commercial property	834,382,923	39.2%	1.1%
Industrial property	132,671,800	6.2%	20.1%
Utilities	10,169,367	.5%	7.3%
Utilities subject to excise	5,856,162	.3%	-17.3%
	2,126,174,883	100.0%	4.7%

FACTORS IMPACTING VALUATION GROWTH

Despite the downturn in the economy, Ames continued to experience moderate growth in taxable valuation in FY 10/11. Most existing property in Ames maintained existing values as the local area has not experienced the fall in property valuation that has occurred in other areas of the country. The total change in valuation of \$95,399,167 can be broken into three primary categories: change in value due to new construction (60% of growth in valuation), expiring exemptions and abatements (8% of growth in valuation), and change in valuation due to adjustment of the state rollback percentage (32% of growth in valuation). A large portion of the new construction included a 20.1% increase in industrial property valuation. Industrial property is a small but growing area of the Ames property tax base as the local economy continues to diversify and economic development efforts have helped to grow this sector of the local economy.

GENERAL FUND ENDING BALANCE

The adopted ending General Fund budgeted balance for June 30, 2011 is \$5,901,236, or 22.9% of budgeted expenditures. The City’s General Fund balance policy calls for a balance of at least 20% of expenditures.

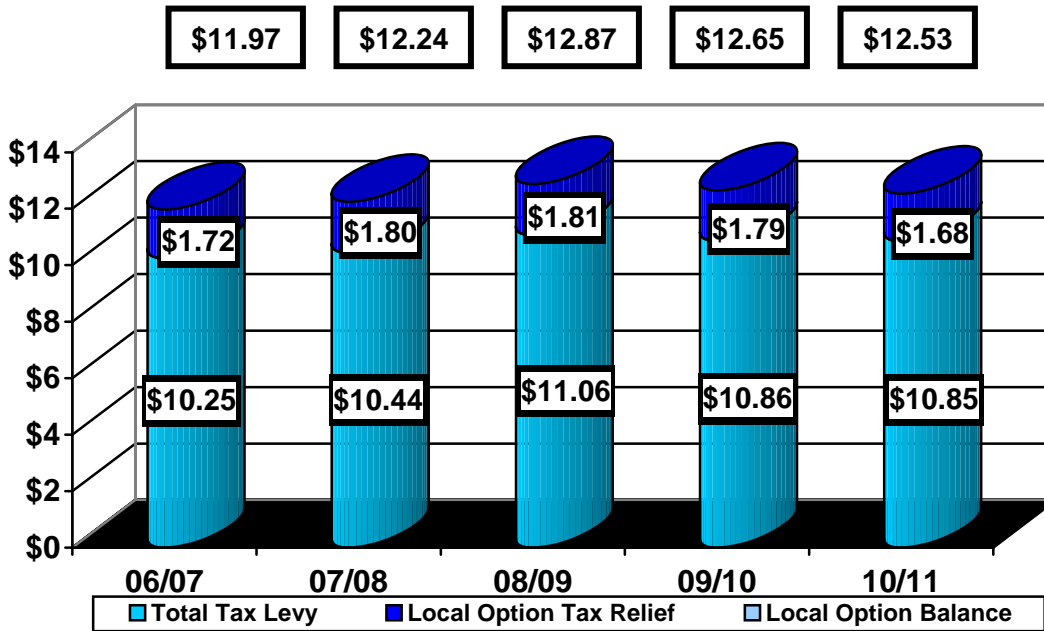
The City Council maintains this fund balance to help cover unexpected changes in expenses in revenues and to mitigate property tax rate increases in future years for capital improvements that have been identified in several pending long-range plans, including transportation, park and recreation facilities, annexation, and fire station location plans. These plans will also identify operational cost increases in addition to normal City growth from the physical expansion of Ames.

EMERGENCY RESERVE

In addition to fund balances, the City Council has for several years had a policy to annually budget a \$100,000 emergency reserve. These are discretionary funds over and above the general fund balance for use as designated by the City Council. This money is used for major projects which occur after the budget has been adopted. Due to budget restraints, only \$50,000 was approved for 2010/11. This is the ninth year Council has budgeted at the lower level. Unspent budget from FY 2009/10 in the Emergency Reserve will be carried over into FY 2010/11 to help cover unexpected costs in the extremely tight General Fund operating budget.

LOCAL OPTION TAXES LOWER PROPERTY TAXES

EFFECT OF LOCAL OPTION TAX



LEVY/\$1,000 – CITY OF AMES, IOWA

On November 4, 1986, the citizens of Ames approved a Local Option Tax of 1% to be used 60% for property tax relief and 40% for community betterment. 60% of this tax will generate \$3,570,000 in 2010/11 which lowers the total tax levy by \$1.68. The chart illustrates the level the total levy would have to be if the Local Option Tax had not been approved. Adjusted local option tax revenues for FY 09/10 will be \$103,284 less than the budget amount due to a smaller November settlement payment for FY 08/09. Local option tax revenues for FY 10/11 are projected to be 1.7% lower than the FY 09/10 Adopted.

CITY OF AMES, IOWA 2010/11 BUDGET FACTS

Property Valuation \$ 2,126,174,883
 % Increase From 09/10 4.7%

LEVY REQUIRED	RATE PER \$1,000 VALUATION	AMOUNT	RATE		AMOUNT	
			CHANGE	%	CHANGE	%
General Fund Requirement	7.82408	16,635,369	0.22239	2.93	1,198,041	7.76
Less Local Option Property Tax Reduction	1.67907	3,570,000	0.10842	6.07	60,000	1.65
Net General Levy	6.14501	13,065,369	0.33081	5.69	1,258,041	10.65
Trust and Agency Levy (Partial Police/Fire Benefits)	.51112	1,086,731	0.03842	8.13	126,790	13.21
Transit Levy	.61864	1,315,338	(0.00716)	(1.14)	44,480	3.50
Total Before Debt Service	7.27475	15,467,394	0.36205	5.24	1,429,267	10.18
Debt Service Levy	3.57104	7,592,649	0.37445	(9.49)	(419,754)	(5.24)
Grand Total Tax Levy	10.84579	23,060,043	(0.01240)	(0.11)	1,009,513	4.58

Ag Levy - Valuation: \$1,387,447 x 3.00375 = \$4,168

STATE OF IOWA'S GENERAL TAX LEVY LIMIT

Iowa law limits a city's tax levy for the general fund to no more than \$8.10 per \$1,000 valuation in any tax year, except for specific levies authorized outside the limit. The City of Ames general fund levy for 2009/10 was \$5.81.

OF IOWA'S 11 LARGEST CITIES, AMES' LEVY RANKS 10TH

CITY	CENSUS	GENERAL LEVY PER \$1,000	TOTAL CITY TAX LEVY PER \$1,000	LEVY RANK	TOTAL CITY TAX LEVY PER CAPITA
Des Moines	198,682	\$ 8.10	\$ 16.58	5	\$ 503.84
Cedar Rapids	120,758	8.10	15.22	7	640.14
Davenport	98,359	8.10	15.58	6	580.82
Sioux City	85,013	8.10	17.85	3	431.70
Waterloo	68,747	8.10	18.31	1	551.24
Iowa City	62,220	8.10	17.85	4	734.35
Council Bluffs	58,268	8.10	17.97	2	668.41
Dubuque	57,686	8.10	9.86	11	330.85
Ames	50,731	5.81	10.86	10	434.73
West Des Moines	46,403	8.08	12.05	9	922.40
Cedar Falls	36,145	8.10	13.02	8	417.19
Average excluding Ames		8.10	15.43		578.09

Uses latest available tax rates - 09/10, and 2000 census.

**CITY OF AMES, IOWA
PROPERTY TAX COST OF SERVICES
PER RESIDENCE
3-YEAR COMPARISON**

	\$100,000 Home *		
	08/09	09/10	10/11
Streets/Traffic	131	128	124
Police Protection	106	108	120
Fire Protection	71	72	76
Recreation & Parks	59	60	59
Library	40	42	44
Transit	27	29	29
General Support Services	22	23	23
Planning	9	9	10
Storm Sewer	7	7	7
Resource Recovery	7	7	6
Animal Control	4	4	4
Inspections/Sanitation	3	3	4
Building and Grounds/Airport	2	3	3
	<hr/> 488	<hr/> 495	<hr/> 509
* Assessed Value	100,000	100,000	100,000
Rollback	44.0803	45.5893	46.9094
Taxable Value	44,080	45,589	46,909
Tax Rate per \$1000	11.06239	10.85819	10.84579
Calculated Tax	488	495	509

All categories reflect their applicable amounts for debt.

CITY OF AMES, IOWA
AUTHORIZED EMPLOYMENT LEVELS (F.T.E.)
(Full-Time Equivalents)

	2008/09 Actual	2009/10 Adopted	2009/10 Adjusted	2010/11 Adopted
City Manager	9.25	9.25	9.25	9.25
Legal Services	6.00	7.00	7.00	7.00
Human Resources	7.25	7.25	7.25	7.25
Planning & Housing	10.50	10.50	10.50	10.50
Finance	40.75	40.75	40.75	40.75
Fleet Services/Facilities	9.50	9.50	9.50	9.50
Transit	75.70	75.70	75.70	75.95
Fire/Inspections	68.00	68.00	68.00	68.00
Police/Animal Ctrl/Parking Enforcement	74.65	74.65	74.65	77.65
Library	31.00	31.00	31.00	31.00
Parks/Recreation	20.50	20.50	20.50	20.50
Waste Water Treatment	22.50	22.50	22.50	22.50
Water	19.00	19.00	19.00	19.00
Electric	81.00	81.00	81.00	81.00
Public Works:				
Administration	3.00	3.00	3.00	3.00
Traffic/Engineering	7.25	7.25	7.25	7.25
Streets	19.00	19.00	19.00	19.00
Engineering	12.00	12.00	12.00	12.00
Utility Maintenance	11.00	11.00	11.00	11.00
Resource Recovery	15.00	15.00	15.00	15.00
Grounds	5.00	5.00	5.00	5.00
Parking	1.75	1.75	1.75	1.75
Public Works Total	74.00	74.00	74.00	74.00
TOTAL	549.60	550.60	550.60	553.85

DEBT SERVICE COST ALLOCATION FOR 2010/2011 BUDGET

Valuation \$2,126,174,883

Use of Bond Proceeds	Allocated Debt Service	Debt Service Abatements	Property Tax Support	Rate Per \$1,000 Valuation
Fire Department Apparatus	\$ 142,133	\$ 35,534	\$ 106,599	0.05014
Fire Station 3	128,915		128,915	0.06063
Ice Arena	186,474		186,474	0.08770
Ada Hayden Heritage Park	431,264		431,264	0.20284
Aquatic Center	941,567		941,567	0.44285
Water Projects	330,715	330,715		
Urban Renewal – TIF	117,808	117,808		
Storm Sewer	339,806		339,806	0.15982
Streets	5,588,663		5,588,663	2.62850
Special Assessments	215,551	215,551		0.00000
2010/2011 CIP G.O. Bonds	683,098	13,737	669,361	0.31482
Total G. O. Debt	\$ 9,105,994	\$ 713,345	\$ 8,392,649	3.94730
Use of Fund Balance		800,000	(800,000)	-0.37626
Total Debt Service Cost	\$ 9,105,994	\$ 1,513,345	\$ 7,592,649	3.57104
FY 10/11 Debt Service Levy			\$ 7,592,649	3.57104
2010/2011 CIP G. O. Issue				
Fire Apparatus Replacement		\$ 531,000*		
CyRide Route Pavement Improvements		900,000		
Arterial Street Pavement Improvements		775,000		
Collector Street Pavement Improvements		850,000		
Concrete Pavement Improvements		1,000,000		
Asphalt Pavement Improvement Program		800,000		
Downtown Pavement Improvements		1,500,000		
Bridge Rehabilitation Program		165,000		
City Hall Improvements		80,000		
Total Debt Issue		\$ 6,601,000		
Planned Issues Not Included From Prior Years				
NE Area Shared Use Path		\$ 350,000		
NE Area Commercial		950,000		
		\$ 1,300,000		

* Partially abated by Iowa State University

SUMMARY OF TOTAL REVENUES AND EXPENDITURES

ALL FUNDS - REVENUE SUMMARY

	2008/09 Actuals	2009/10 Adopted	2009/10 Adjusted	2010/11 Adopted	% Change From Adopted
Property Taxes	21,365,656	21,997,191	21,980,516	23,020,700	4.7
Utility Excise Tax	71,152	76,894	76,894	63,511	-17.4
Local Option Sales Tax	6,241,700	6,050,000	5,946,716	5,950,000	-1.7
Hotel/Motel Taxes	1,822,205	1,440,000	1,440,000	1,470,000	2.1
Other Taxes	8,135,057	7,566,894	7,463,610	7,483,511	-1.1
Licenses & Permits	1,087,124	1,216,627	954,581	962,614	-20.9
Federal Grants	4,203,734	4,777,471	13,844,998	4,777,765	0
State Road Use Taxes	4,204,593	4,590,784	4,540,425	4,692,618	2.2
Monies and Credits	15,842	12,500	15,800	15,800	26.4
State Grants	2,099,609	4,306,639	9,109,423	11,200,591	160.1
County Contributions	172,035	175,219	189,919	214,438	22.4
Government Cont/Partic	3,986,667	3,938,208	3,843,763	3,965,965	.7
Intergov'tmental Revenue	14,682,480	17,800,821	31,544,328	24,867,177	39.7
Utility Charges	62,314,524	67,208,116	63,332,541	68,952,900	2.6
Other Chgs for Services	8,506,309	9,105,460	8,559,049	8,793,859	-3.4
Charges for Services	70,820,833	76,313,576	71,891,590	77,746,759	1.9
Fines, Forfeit & Penalty	793,545	783,900	760,865	745,950	-4.8
Interest	2,765,786	2,342,400	1,209,082	1,207,506	-48.5
Other Uses of Money	793,933	755,740	748,636	765,920	1.4
Use of Money & Property	3,559,719	3,098,140	1,957,718	1,973,426	-36.3
Proceeds from Bonds	15,350,000	12,732,573	11,165,000	6,601,000	-48.2
Other Misc. Revenues	2,073,753	1,445,834	2,355,169	1,604,654	11.0
Miscellaneous Revenues	17,423,753	14,178,407	13,520,169	8,205,654	-42.1
Internal Services	12,178,075	12,730,518	12,345,518	12,675,597	-.4
Total Before Transfers	150,046,242	155,686,074	162,418,895	157,681,388	1.3
Transfers	12,265,714	13,093,276	12,632,089	11,711,869	-10.6
Grand Total Revenues	162,311,956	168,779,350	175,050,984	169,393,257	.4

ALL FUNDS - EXPENDITURES

	2008/09 Actuals	2009/10 Adopted	2009/10 Adjusted	2010/11 Adopted	% Change From Adopted
OPERATIONS					
Public Safety					
421 Law Enforcement	6,699,053	7,065,473	7,650,256	7,428,137	5.1
422 Fire Safety/Admin	4,932,173	5,139,933	5,121,528	5,301,927	3.2
423 Inspection/Building Safety	976,752	1,041,524	944,132	883,553	-15.2
424 Traffic Control	706,167	817,577	861,604	873,376	6.8
428 Other Community Protect	650,331	649,000	690,000	724,000	11.6
Total Public Safety	13,964,476	14,713,507	15,267,520	15,210,993	3.4
Utilities					
481 Resource Recovery	2,932,301	3,324,976	3,210,299	3,330,556	.2
482 Water Utility	4,191,383	4,785,852	4,842,237	4,743,730	-.9
483 Storm Water Diversion	202,502	259,244	252,559	320,902	23.8
484 Wastewater Disposal	3,062,885	3,295,634	3,310,139	3,547,410	7.6
485 Electric Operations	35,296,815	46,538,395	40,951,240	48,003,086	3.1
486 Utility Customer Service	1,310,676	1,424,978	1,406,734	1,446,366	1.5
Total Utilities	46,996,562	59,629,079	53,973,208	61,392,050	3.0
Transportation					
431 Street System	2,808,933	2,836,011	2,883,867	2,908,451	2.6
434 Public Parking	611,553	726,662	697,823	706,104	-2.8
426 Transit System	6,518,453	7,167,276	7,018,269	7,421,330	3.5
438 Airport	130,439	109,092	118,277	110,243	1.1
Total Transportation	10,069,378	10,839,041	10,718,236	11,146,128	2.8
Community Enrichment					
451 Recreation/Administration	2,318,984	2,666,142	2,509,765	2,723,773	2.2
452 Parks	1,016,596	1,042,930	1,067,414	1,080,834	3.6
455 Library Services	3,106,895	3,252,792	3,235,325	3,323,260	2.2
456 Library Grants/Donations	225,543	265,590	118,239	63,000	-76.3
441 Health & Sanitation	148,150	157,649	150,491	152,348	-3.4
442 Animal Sheltering/Control	310,028	335,864	344,966	332,384	-1.0
444 Human Services	1,011,330	1,019,988	1,035,668	1,101,005	7.9
445 Art Services/Agencies	147,445	150,480	155,106	157,709	4.8
461 Cemetery	126,313	128,391	127,926	130,665	1.8
462 Leased Housing	1,197,811	1,196,051	1,129,159	1,158,967	-3.1
463 Affordable Housing	15,316	44,342	22,918	7,640	-82.8
464 Comm. Dev. Block Grant	684,917	597,842	1,313,300	524,274	-12.3
465 Economic Development	159,837	162,359	233,836	161,228	-0.7
466 FEMA Disaster Activity	151,502		84,289		
467 Cable TV	61,594	114,720	108,558	115,954	1.1
Total Community Enrichment	10,682,261	11,135,140	11,636,960	11,033,041	-.9

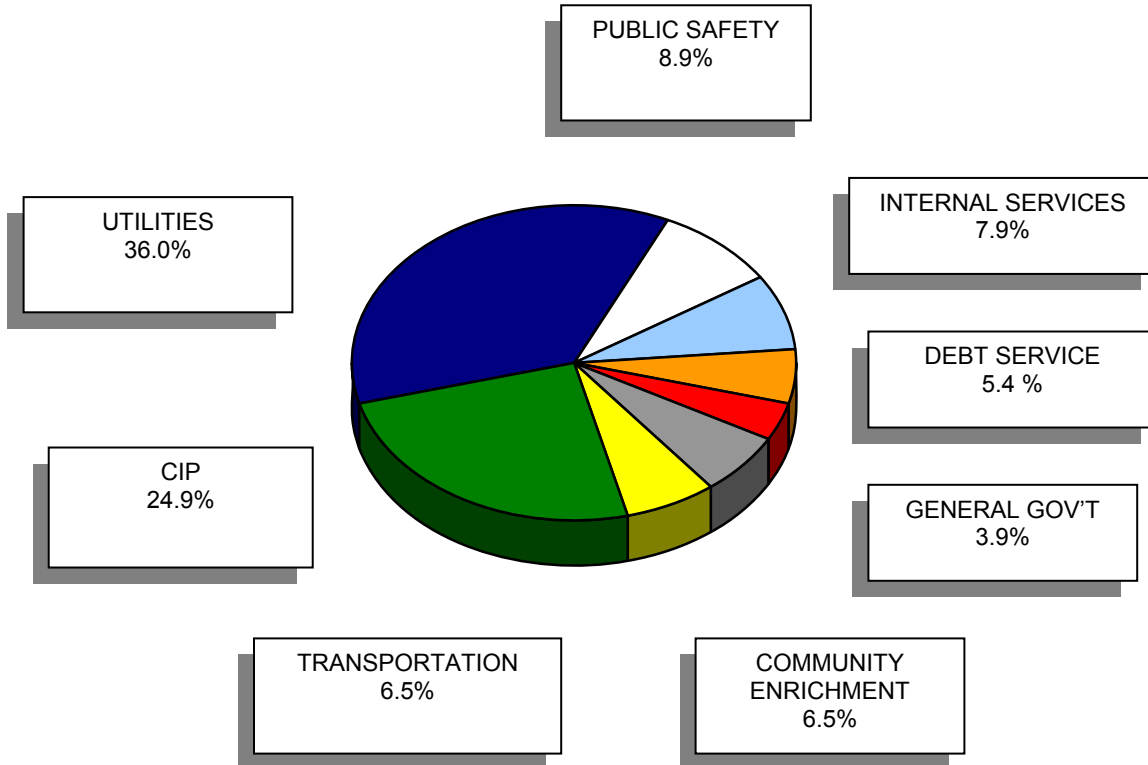
ALL FUNDS – EXPENDITURES, continued

	2008/09 Actuals	2009/10 Adopted	2009/10 Adjusted	2010/11 Adopted	% Change From Adopted
General Government					
410 City Council Spec. Alloc.	69,150	48,000	56,000	76,618	59.6
411 Legislative	381,241	450,547	437,881	419,383	-6.9
412 City Council Contingency	26,126	50,000	116,707	50,000	0.0
413 Executive	564,541	580,003	596,442	607,915	4.8
414 Financial Services	1,182,988	1,232,715	1,210,647	1,244,053	.9
415 Administrative Services	1,831,382	1,944,905	1,933,068	1,982,962	2.0
416 Public Works Admin/Engr	1,553,086	1,688,567	1,695,130	1,665,329	-1.4
417 Merit Adjustment		191,838		161,894	-15.6
418 Public Buildings	506,403	494,480	559,572	499,025	.9
Total General Government	6,114,917	6,681,055	6,605,447	6,707,179	.4
TOTAL OPERATIONS	87,827,594	102,997,822	98,201,371	105,489,391	2.4
CIP					
419 General Gov't CIP	159,037	1,436,228	1,955,596	830,000	-42.2
429 Public Safety CIP	1,084,401	1,385,913	3,952,925	1,921,016	38.6
489 Utilities CIP	11,469,135	20,414,895	24,034,116	25,780,305	26.3
439 Transportation CIP	7,551,918	15,021,000	30,549,567	13,348,000	-11.1
459 Community Enrich CIP	8,050,972	555,400	2,673,838	571,600	2.9
529 Internal Services CIP	37,829	205,000	87,478		
TOTAL CIP	28,353,292	39,018,436	63,253,520	42,450,921	8.8
DEBT SERVICE					
471 General Obligation Bonds	15,648,949	9,510,740	8,851,106	9,105,994	-4.3
478 Bond Costs	107,965		96,897		
Total Debt Service	15,756,914	9,510,740	8,948,003	9,105,994	-4.3
INTERNAL SERVICES					
511 Information Technology	1,646,029	2,032,155	2,103,765	1,834,479	-9.7
512 Telephone & WiFi Systems	240,004	224,801	297,779	247,290	10.0
513 Purchasing Services	387,978	429,613	415,850	411,130	-4.3
521 Risk Administration	1,638,619	1,828,281	1,930,015	1,738,614	-4.9
522 Health Ins Management	5,444,863	6,104,181	5,609,180	6,075,322	-0.5
525 Fleet Maintenance Svcs	1,771,787	1,852,510	1,712,993	1,717,898	-7.3
526 Fleet Acquisition & Disp.	984,043	1,787,676	3,642,139	1,447,016	-19.1
Total Internal Services	12,113,323	14,259,217	15,711,721	13,471,749	-5.5
Total Expenditures Before Transfers	144,051,123	165,786,215	186,114,615	170,518,055	2.9

ALL FUNDS – EXPENDITURES, continued

	2008/09 Actuals	2009/10 Adopted	2009/10 Adjusted	2010/11 Adopted	% Change From Adopted
TRANSFERS					
598 Transfers	12,265,714	13,093,276	12,632,089	11,711,869	-10.6
531 Hotel/Motel Pass Thru	1,301,054	1,028,571	1,028,571	1,050,000	2.1
Total Transfers	13,566,768	14,121,847	13,660,660	12,761,869	-9.6
GRAND TOTAL EXPENDITURES					
	157,617,891	179,908,062	199,775,275	183,279,924	1.9

WHERE THE MONEY IS SPENT... 2010/11 ADOPTED

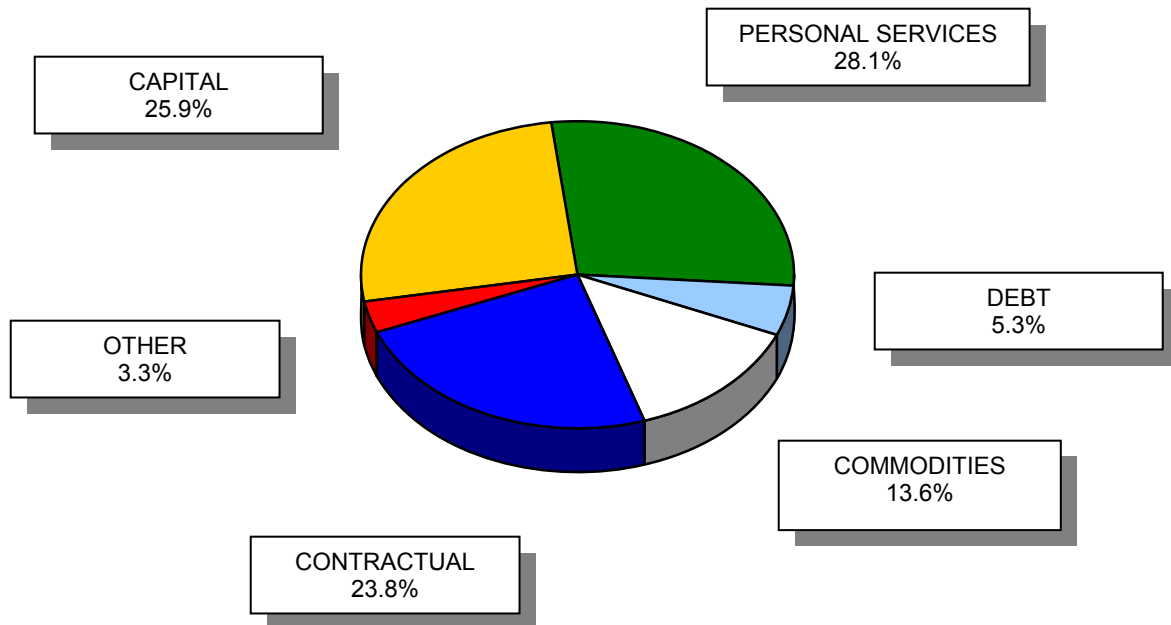


Excluding Transfers

ALL FUNDS - EXPENDITURES BY CATEGORY

	2008/09 Actuals	2009/10 Adopted	2009/10 Adjusted	2010/11 Adopted	% Change From Adopted
Personal Services	42,678,391	46,135,546	45,362,817	47,891,066	3.8
Contractual	35,243,843	38,140,562	40,320,303	40,597,616	6.4
Commodities	19,916,731	24,892,800	19,801,879	23,207,936	-6.8
Capital	25,504,478	41,464,467	66,588,298	44,043,852	6.2
Debt	15,756,914	9,510,740	8,948,003	9,105,994	-4.3
Other (Refunds, Insurance Claims, etc.)	4,950,766	5,642,100	5,093,315	5,671,591	.5
Transfers	13,566,768	14,121,847	13,660,660	12,761,869	-9.6
Total Expenditures	157,617,891	179,908,062	199,775,275	183,279,924	1.9

BREAKDOWN BY MAJOR EXPENSE CATEGORY 2010/11 ADOPTED



Excluding Transfers

ELECTRIC RATE COMPARISON
For Rates in Effect January 2008
 By Ames Municipal Electric System

RESIDENTIAL RATE COMPARISON

	250 kWh	% *	500 kWh	% *	750 kWh	% *	1,000 kWh	% *
SUMMER								
Ames Electric Svcs.	\$ 27.40	-39%	\$ 50.74	-30%	\$ 73.47	-25%	\$ 96.19	-24%
Alliant Energy	39.62		68.67		92.91		124.66	
MidAmerican Energy	29.57		50.65		71.72		92.79	
Consumers Energy	63.75		97.00		130.25		163.50	
Midland Power Coop	46.50		73.00		99.50		126.00	
WINTER								
Ames Electric Svcs.	25.08	-42%	45.36	-35%	63.94	-33%	82.51	-31%
Alliant Energy	35.00		59.43		79.66		99.90	
MidAmerican Energy	28.95		49.40		69.84		90.29	
Consumers Energy	63.75		97.00		130.25		163.50	
Midland Power Coop	46.50		73.00		99.50		126.00	

COMMERCIAL/GENERAL SERVICE/INDUSTRIAL RATE COMPARISON

	7,500 kWh	% *	10,000 kWh 40KW	% *	12,500 kWh 50KW	% *	30,000 kWh 100 KW	% *
SUMMER								
Ames Electric Svcs.	\$ 687.45	-10%	\$ 898.20	-4%	\$ 1,119.85	-4%	\$ 2,450.60	-7%
Alliant Energy	778.88		1,047.92		1,309.90		2,793.96	
MidAmerican Energy	652.33		835.88		1,019.43		2,304.28	
Consumers Energy	800.80		1,097.60		1,352.40		3,136.00	
Midland Power Coop	815.00		780.00		975.00		2,340.00	
WINTER								
Ames Electric Svcs.	\$663.26	-22%	\$ 786.08	-7%	\$ 972.25	-7%	\$ 2,150.40	-10%
Alliant Energy	601.45		737.36		921.70		1,980.08	
MidAmerican Energy	608.53		773.08		937.63		2,089.48	
Consumers Energy	800.80		1,097.60		1,352.40		3,136.00	
Midland Power Coop	815.00		780.00		975.00		2,340.00	

* % indicates difference in A.M.E.S. rates compared to average of other four utilities.

NOTE: Some utilities also offer optional rates for electric heat, time-of-use, etc.

ENERGY COST ADJUSTMENT FOR 2008 RATE COMPARISON

SUMMER RATE PERIOD

	Residential	Commercial	Industrial		
Ames Electric Svcs.	\$0.01530	\$0.01530	\$0.01530	Ames Electric Svcs.	June, July, Aug, Sep
Alliant Energy	0.01570	0.01570	0.01570	Alliant Energy	June 16 - Sep 15
MidAmerican Energy	N/A	N/A	N/A	MidAmerican Energy	June, July, Aug, Sep
Consumers Energy	0.00000	0.00000	0.00000	Consumers Energy	N/A
Midland Power Coop	0.00541	N/A	N/A	Midland Power Coop	N/A

RESIDENTIAL WATER RATE COMPARISON

Iowa Cities of 10,000 and Over Population
Rates as of September 2009

With Softening

	Population Served	Minimum	600 cf	1,000 cf	10,000 cf	50,000 cf	100,000 cf
Ames	50,731	\$ 8.05	\$ 17.47	\$ 23.75	\$ 165.05	\$ 914	\$ 1,828
Ankeny	36,116	5.62	17.50	28.10	285.15	1,422	2,856
Boone	12,803	7.37	22.97	35.45	461.19	2,326	4,657
Cedar Rapids	125,000	7.60	17.32	23.80	173.86	807	1,585
Iowa City	62,380	6.41	21.36	33.32	243.62	1,104	2,179
Marshalltown	26,009	5.15	13.67	19.35	133.35	538	1,054
Newton	15,579	7.62	13.34	19.06	117.36	550	1,079
W. Des Moines	54,726	3.00	21.45	33.75	310.50	1,544	3,087
Ames Rank Among 21		7	11	14	17	10	10

With Other Treatment

	Population Served	Minimum	600 cf	1,000 cf	10,000 cf	50,000 cf	100,000 cf
Cedar Falls	35,000	\$ 7.90	\$ 12.40	\$ 15.40	\$ 68.00	\$ 293	\$ 570
Fort Dodge	28,047	9.41	16.42	24.82	174.22	739	1,365
Marion	32,800	6.42	9.84	14.40	114.99	522	1,024
Sioux City	85,000	8.23	18.27	28.31	261.90	934	1,710
Ames Rank Among 33		12	17	21	25	16	15

Range		\$ 0.00	\$ 7.86	\$ 11.98	\$ 65.55	\$ 285	\$ 526
	to	13.56	31.72	46.58	461.19	2,326	4,657
Median Rate		\$ 7.60	\$ 17.47	\$ 24.82	\$ 199.70	\$ 850	\$ 1,684
Ames, % of Median		105.9	100.0	95.7	94.7	107.5	108.6

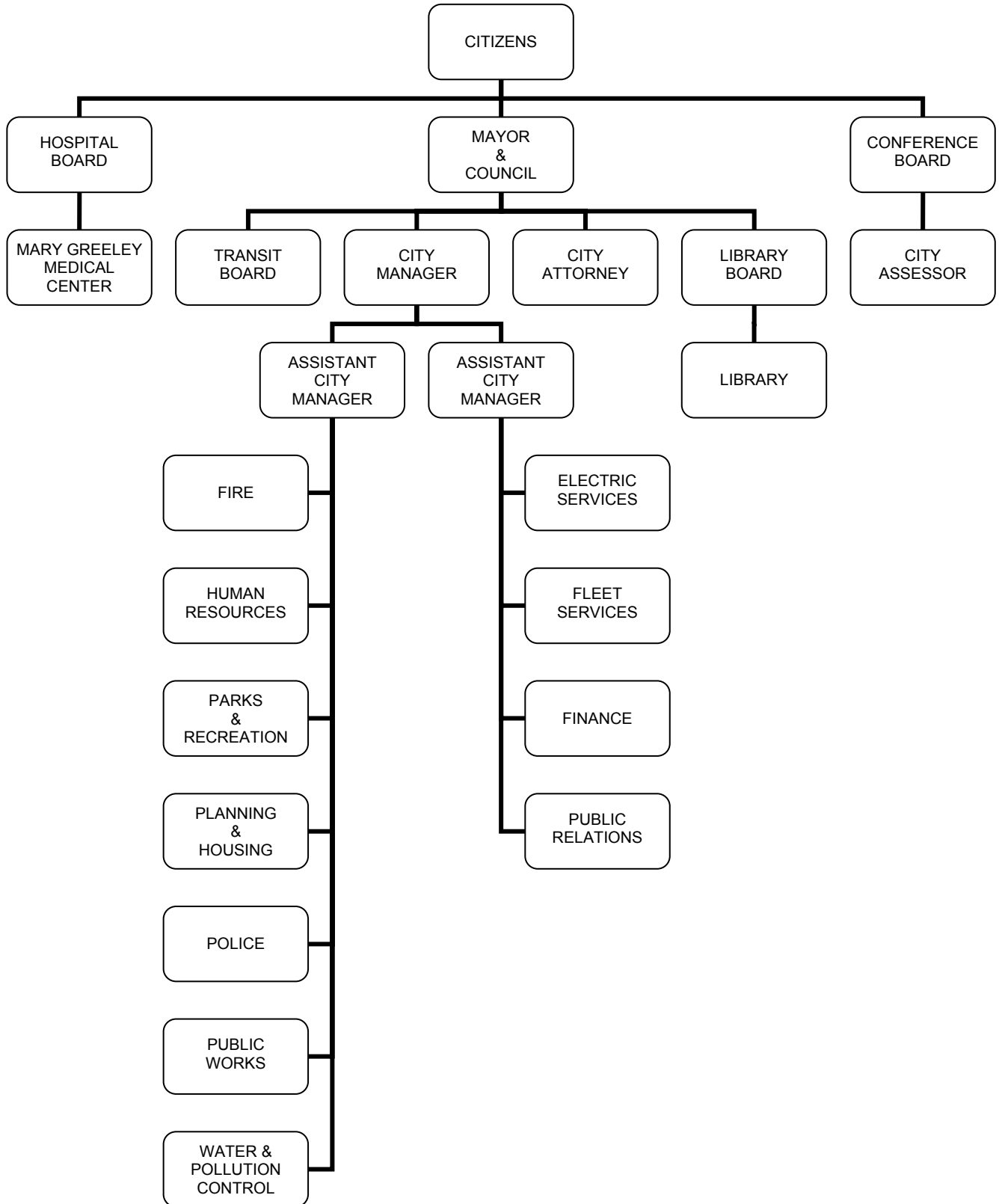
RESIDENTIAL SEWER SERVICE CHARGE COMPARISON

Iowa Cities of 10,000 and Over Population
Rates as of September 2009

	Population Served	Minimum	600 cf	1,000 cf	10,000 cf	50,000 cf	100,000 cf
Ames	50,731	\$ 6.55	\$ 16.63	\$ 23.35	\$ 174.55	\$ 847	\$ 1,687
Ankeny	36,116	11.91	31.67	44.84	356.00	1,727	3,468
Boone	12,803	3.00	45.42	73.70	710.00	3,538	7,073
Cedar Falls	35,000	13.05	19.53	26.01	171.81	820	1,630
Cedar Rapids	125,000	13.98	19.98	25.98	160.98	761	1,511
Fort Dodge	28,047	12.65	16.33	23.68	189.05	924	1,843
Iowa City	62,380	8.15	28.10	44.06	403.16	1,999	3,994
Marshalltown	26,009	10.27	20.83	27.87	186.27	890	1,770
Newton	15,579	7.24	16.52	25.80	234.60	1,163	2,323
Sioux City	85,000	9.03	22.57	36.11	346.00	1,719	3,434
W. Des Moines	54,726	2.50	20.95	33.25	310.00	1,540	3,078
Ames Rank Among 35		22	23	29	27	27	27

Range		\$ 1.92	\$ 11.08	\$ 15.13	\$ 106.25	\$ 511	\$ 1,018
	to	19.00	45.42	73.70	710.00	3,538	7,073
Median Rate		\$ 8.15	\$ 19.98	\$ 27.70	\$ 234.60	\$ 1,145	\$ 2,286
Ames, % of Median		80.4	83.2	84.3	74.4	74.0	73.8

CITY OF AMES, IOWA ORGANIZATIONAL CHART



AMES CITY COUNCIL APPOINTEES

Name	Title	Phone Number
Steve Schainker	City Manager	515-239-5101
Doug Marek	City Attorney	515-239-5146

CITY OF AMES, IOWA, DEPARTMENT HEADS

Name	Department	Phone Number
Donald Kom	Electric	515-239-5171
Duane Pitcher	Finance	515-239-5113
Clint Petersen	Fire	515-239-5414
Paul Hinderaker	Fleet Services/Facilities	515-239-5520
Julie Huisman	Human Resources	515-239-5199
Art Weeks	Library	515-239-5630
Nancy Carroll	Parks and Recreation	515-239-5350
Steve Osguthorpe	Planning & Housing	515-239-5400
Chuck Cychosz	Police	515-239-5130
John Joiner	Public Works	515-239-5162
Sheri Kyras	Transportation – CyRide	515-239-5563
John Dunn	Water & Pollution Control	515-239-5150



Mission Statement

We are caring people, providing quality programs
with exceptional service to a
community of progress.

We Value...

- Continuous improvement in our organization and our services.
- Innovation in problem solving.
- Employee participation in decision making.
- Personal and professional development.
- Each other as we work together to serve the community.

We Are...

- Proud to provide superior services to our community.
- Professional and objective as we address public concerns and needs.
- Fair, flexible, and helpful in our actions.
- Efficient and fiscally responsible.
- Proactive in reviewing and evaluating the type and focus of our services.

Caring People, Quality Programs, Exceptional Service